THE ANGLICAN CONSULTATIVE COUNCIL

(A Charitable Company Limited by Guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE 17 MONTH PERIOD ENDED 31 DECEMBER 2011

Registered Charity No. 1137273 Company No.7311767



THE ANGLICAN CONSULTATIVE COUNCIL REPORT AND FINANCIAL STATEMENTS FOR THE 17 MONTH PERIOD ENDING 31 DECEMBER 2011

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THE ANGLICAN CONSULTATIVE COUNCIL

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISORS

CONSTITUTION

The Anglican Consultative Council (ACC) is a charity registered in England and Wales, registration number 1137273 and a company limited by guarantee, registration number 7311767. It was established by constitution subscribed to by the member churches of the Anglican Communion on 12th July 2010. The activities of the new charitable company did not start until 1st January 2011 upon transfer of the net assets and liabilities from the old unincorporated charity, registration number 27659, therefore the total income and expenditure in this period end financial statements reflect the activities of the charity for the year from 1 January 2011 to 31 December 2011.

TRUSTEES

The Trustees, who are the members of the Standing Committee of the Council, are incorporated under the Charitable Trustees Incorporation Act 1872.

Those acting as Trustees during the 17 month period ending 31 December 2011 were the following:

Holding office throughout the period were:

The Most Revd and Rt Hon the Archbishop of Canterbury
Mrs Philippa Amable
The Rt Dr Revd Ian Douglas
Dr Anthony Fitchett
Dato' Stanley Isaacs
Canon Elizabeth Paver
The Most Revd Dr Katharine Jefferts Schori
The Rt Revd Dr James Tengatenga
Revd Canon Janet Trisk

Appointed during the period were:

Revd Maria Borges Alvarez (appointed March 2011)
The Most Revd Samuel Azariah (appointed January 2011)
The Most Revd Dr David Chillingworth (appointed January 2011)
The Most Revd Dr David Daniel Deng Bul Yak (appointed January 2011)
The Most Revd Dr Paul Kwong (appointed January 2011)

Resigned during the period were:

The Most Revd Dr Philip Aspinall (resigned January 2011) The Rt Revd Kumara Illangasinghe (resigned March 2011) The Most Revd Dr Barry Morgan (resigned January 2011)

Those who attended as alternates at Trustee meetings during the period were:

The Most Revd Dr John Holder (March 2011) The Rt Revd Paul Sarker (March 2011)

THE ANGLICAN CONSULTATIVE COUNCIL

PRESIDENT: The Most Revd & Rt Hon the Archbishop of Canterbury The Rt Revd Dr James Tengatenga CHAIRMAN: VICE CHAIRMAN: Canon Elizabeth Paver CHAIRMAN OF INTER-ANGLICAN FINANCE AND ADMINISTRATION COMMITTEE: Canon Elizabeth Paver **SECRETARY GENERAL:** The Revd Canon Dr Kenneth Kearon **REGISTERED OFFICE:** St Andrew's House Westbourne Park 16 Tavistock Crescent **LONDON W11 1AP** Mazars LLP **AUDITORS: Chartered Accountants & Statutory Auditors** Times House Throwley Way SUTTON SM1 4JQ

> Winckworth Sherwood 16 Beaumont Street

OXFORD OX1 2LX

BANKERS: The Royal Bank of Scotland Plc, LONDON

SOLICITORS:

Bankers Trust Private Banking, NEW YORK

ANNUAL REPORT OF THE TRUSTEES

The Trustees are pleased to present their Report and Financial Statements for the 17 month period ended 31 December 2011.

Structure, Governance and Management

Deriving from the ancient Celtic and Saxon churches of the British Isles, Anglicanism found its distinctive identity in the sixteenth and seventeenth century Reformation, when the separate Church of England, along with the Church of Ireland and the Scottish Episcopal Church, came into being. At the time of the American Revolution, an autonomous Episcopal Church was founded in the United States, and later Anglican or Episcopal churches were founded across the globe as a result of the missionary movements of the eighteenth and nineteenth centuries. Many of these were given autonomy as Provinces in the course of the nineteenth and twentieth centuries. In South Asia, the United Churches, formed between Anglican and several Protestant traditions, also joined the Anglican Communion, as did churches elsewhere such as the Spanish Episcopal Reformed Church and the Lusitanian Church of Portugal.

Today, the Anglican Communion consists of an estimated 80 million Christians who are members of 34 provinces, 4 United Churches, and 6 other churches, spread across the globe.

Structure

The churches of the Anglican Communion are held together by bonds of affection and common loyalty, expressed through links with the Archbishop of Canterbury as the focus for unity, and the 'Instruments of Communion': the Lambeth Conference; the Primates' Meeting, and The Anglican Consultative Council.

- The Archbishop of Canterbury: The churches are all in communion with the See of Canterbury in the Church of England, and thus the Archbishop of Canterbury, in his person and ministry is the unique focus of Anglican unity. He calls the Lambeth Conference and Primates' Meeting, and is President of The Anglican Consultative Council. The 104th Archbishop of Canterbury in succession to Saint Augustine, the Most Revd and Rt Hon Rowan Williams, was enthroned in February 2003.
- The Lambeth Conference: Every ten years or so, the Archbishop of Canterbury invites the bishops of the Anglican Communion to join with him in prayer, study and discernment, normally at Canterbury Cathedral and the campus of the University of Kent. Over 650 bishops were welcomed to the last Lambeth Conference in 2008.
- The Primates' Meeting: Since 1979 the Archbishop of Canterbury has invited the Primates (i.e., the presiding bishop, archbishop or moderator) of the 38 provinces to join him in regular meetings for consultation, prayer and reflection on theological, social and international matters. These meetings take place approximately every eighteen months to two years.
- The Anglican Consultative Council: In 1968 the bishops of the Lambeth Conference requested the establishment of a body representative of all sections of the churches (bishops, clergy and laity) to co-ordinate international Anglican ecumenical and mission work. With the consent of the legislative bodies of all the Provinces, The Anglican Consultative Council was established in 1971, and has met regularly since.

The governing document of the ACC is the Constitution to which the member churches of The Anglican Communion subscribe. As the only Instrument of Communion with a constitution, the ACC exercises functions on behalf of the other Instruments as well as on its own behalf, mainly the employment of staff at the Anglican Communion Office and the holding of funds.

Both the ACC and the Primates' Meeting elect a standing committee from among their own number. In a recent change to the Constitution of the ACC, and in an effort to draw the Instruments closer together and strengthen the common life of the Communion, the members of the Primates' Standing Committee were made *ex-officio* members of ACC and of its Standing Committee. This Standing Committee meets annually, and its members for the time being are the trustees of the ACC. Procedures have been put in place to ensure that the Trustees are made aware of their responsibilities at their first meeting.

The Trustees are aware of the complexity of the relationships with other organisations within the Anglican Communion. Of particular significance is the common interest in pursuit of its charitable objectives that the ACC shares with the Lambeth Conference Company because the Lambeth Conference is one of the Instruments of Communion. ACC resumed financial contributions to the Lambeth Conference in 2009.

The Anglican Communion Office, based in London, is the permanent secretariat for the Instruments of Communion. The secretariat is responsible for organising all meetings of the conciliar Instruments of Communion, as well as organising and supporting the Commissions, working parties and Networks of the Communion as appropriate. Funding comes from the Inter-Anglican budget to which all member churches contribute according to their means. Member churches are also invited to contribute to special projects, such as the Personal Emergencies Fund and various other projects and emergencies that arise.

The Anglican Communion Office is based at St Andrew's House, London, under the leadership of the Secretary General, the Revd Canon Kenneth Kearon. In addition to its offices, St Andrew's House offers a small number of rooms as accommodation for visitors.

Public Benefit

The Trustees believe that the Christian faith is of benefit to individuals and to society since it works towards a holistic vision of a transformed and peace-filled community and the flourishing of humankind and all creation. The stated objective of the ACC is "to advance the Christian religion and in particular to promote the unity and purposes of the Churches of the Anglican Communion in mission and evangelism, ecumenical relations, communication, administration and finance". In pursuing this objective, the ACC serves the Anglican Communion's life and work within God's mission. The Communion has set out its understanding of this life and work in its 'Five Marks of Mission': to proclaim the Good News of the Kingdom; to teach, baptise and nurture new believers; to respond to human need by loving service; to seek to transform unjust structures of society, and to safeguard the integrity of creation and sustain and renew the life of the earth. These Five Marks of Mission serve as a guide and help the churches within the Communion to live out mission in their local contexts and in a variety of ways.

In preparing this report the Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

Risk Management

During the year, the Board of Trustees reviewed the risks to which the charity is exposed and was pleased to note the improvements that had been made since the previous review in the areas of governance and financial viability. The 2011 review considered key risks in relation to its operations, reviewed current controls and identified areas where controls could be improved. Procedures will be introduced to manage and reduce the risks identified, and to ensure that further reviews take place regularly.

The financial climate remains challenging prompting a review of expenditure to identify savings needed to accommodate the current economic environment.

The Trustees have prioritised spending in keeping with both existing and new sources of funding.

A review of communications highlighted the need to raise awareness of the ACC's plans and activities throughout the Communion, and this area of operation has been strengthened as set out later in the report.

Objectives, Achievements and Activities

The ACC has been constituted to facilitate, *inter alia*, the co-operative work of the member churches of the Anglican Communion, to consult about developments in the Provinces, to develop agreed Anglican policies in the world mission of the Church and to encourage and guide Anglican participation in ecumenical dialogue and inter faith work at an international level.

The Anglican Communion Office

In order to serve best the aims of the ACC as set out in its constitution, and all the Instruments of Communion, the work of the Anglican Communion Office, under the direction of the Secretary General, the Revd Canon Dr Kenneth Kearon, is divided into eight departments. These are:

The Secretary General's Office

Communications

Unity, Faith and Order

Finance and Administration

Mission

Theological Studies

Continuing Indaba

The Office of the Anglican Observer at the United Nations

The Secretary General's Office

The Secretary General's Office is responsible for the management of the work of the Anglican Communion Office and for carrying forward the meetings and programme of the ACC, the Primates' Meeting and the Lambeth Conference. During the year the Secretary General made formal visits to the Diocese of Harare in the Province of Central Africa, Brazil, focusing on the City of God in Rio de Janeiro and the Diocese of the Amazon, and Tanzania, where he was the guest speaker at the Provincial Synod.

The Secretary General also attended and addressed a meeting of Provincial Secretaries from around the Communion in Mexico in August, and represented the Communion at a meeting of the Conference of Secretaries of Christian World Communions in Washington DC, which included a meeting with staff at the White House.

During 2011 the Primates' Meeting met in Dublin, Ireland at the invitation of the Primate of All Ireland, The Most Revd Alan Harper, CBE. That meeting issued statements on the Purpose and Scope of the Primates' Meeting, the Primates' Standing Committee, Climate Change, the murder of David Kato in Uganda, and the situation in Haiti. It also sent an open letter to the President of Zimbabwe on the difficulties being experienced by Anglicans in the Diocese of Harare and beyond, and an open letter to the churches on Gender Based Violence.

In 2011 planning also began for the next meeting of The Anglican Consultative Council (ACC-15) to be held in Auckland, New Zealand in October 2012.

The Standing Committee met in March 2011 at the Anglican Communion Office in London.

A review of the Office of the Anglican Communion Observer at the United Nations was instigated by the Archbishop of Canterbury and the Secretary General at the request of the Standing Committee. The Report will be presented to the Standing Committee in May 2012.

The Women's Desk Officer appointed to the Secretary General's office in 2009 has continued to serve as a focus for information sharing and support for women, lay and ordained, throughout the Communion, and has drawn particular attention to the global phenomenon of violence against women and girls which remains a priority issue for many groups and Networks within the Anglican Communion, and which was a focus issue for the Primates' Meeting in January this year. She has also served on the steering group of the We Will Speak Out coalition of churches, NGOs and UN agencies working against sexual violence.

Communications

2011 has been positive year for the Communications Department and for communicators around the Anglican world. There is still much to do to strengthen global communications and ensure every Province can tell its own stories, but this year we have made a strong start.

One major highlight for us was hosting a training visit for the Bishop of Harare's Press Officer Precious Shumba supported by Church House, Southwark and Rochester dioceses and Lambeth Palace. His packed agenda included media training; crisis communications training; event management training; briefings on the Anglican Communion and its communications; time with a working Diocesan Communications Office; and involvement in planning the communications around the Archbishop of Canterbury's visit to Central Africa. "Everything I saw was just superb, said Precious, I learnt a lot."

This training visit was one part of an intentional effort to support Anglicans facing persecution in Zimbabwe. ACNS proactively highlighted the increase in threats and violence and we even set up a Facebook page *I'm Standing With Zimbabwe Anglicans* that to date has 1,300+ members from around the world that was warmly welcomed by Anglicans there. One post from Zimbabwean Ratidzai Chakabvakure read: "Thank you all for your support, may the Lord stand with us and strengthen us all the more..." mukristu usanete...", "christian, seek not yet repose..."

The Department continued its strong coverage of other major Communion topics and moments including the Standing Committee meeting and the Primates' Meeting in Dublin—which had all its daily bulletins also translated into Spanish and French. This year's Council of the Provinces of Africa (CAPA) meeting, the Anglican dioceses in Zimbabwe and The Anglican Church in Japan (Nippon Sei Ko Kai) are some of those who used the Anglican Communion News Service as their first choice news-delivery service to the Communion.

Of the 585 ACNS stories published in 2011, at least 75% were also disseminated via our @acoffice account with 2,300+ international followers and our ACNS Facebook page. These Social Media platforms have massively multiplied the impact and reach of our stories over and above the more traditional placement in Communion Provincial and diocesan publications. Over the month of July, for example, not long after the ACNS Facebook page was established just 125 Facebook followers was resulting in 13,000+ post views.

The Communications Department also spent much of this year strengthening the ACO's capacity for delivering high-quality information to the Anglican Communion. Projects have included overseeing the implementation of a cutting-edge contacts database that doubles as a knowledge management tool that ACO staff and Provincial Secretaries can update themselves; initiating a corporate brand refresh that included the production of new corporate material, and House Style and Social Media guidelines; and working with ACO departments and Anglican Communion Networks to effectively communicate their life and work.

Though disappointed not to have found a suitable candidate for Communications Officer for Africa in our first hiring round, we are now considering re-advertising the post in Central Africa as 1/3 Provincial Communicator and 2/3 Regional Communicator. This would help strengthen the Province's capacity to tell its own story. Other projects that began in 2011 which are priorities for 2012 include the Anglican Communion website rebuild (possible thanks to a generous grant from the Church Missions Publish Company), the relaunch of Anglican World magazine, and hosting an Anglican Communion Communications Working Group to review the state of Communion communications and consider how to capitalise on the rapid growth of digital technology. Lion Publishing has also agreed in principal to produce a book that celebrates the best of the Anglican Communion past and present.

Unity Faith and Order

The Department for Unity Faith and Order is responsible for strengthening relations among the Churches of the Anglican Communion and between those Churches and other Christian traditions. The Department staffs and services the Anglican Standing Commission on Unity Faith and Order (IASCUFO) and acts on behalf of the Communion in multi-lateral ecumenical contexts, such as the World Council of Churches and the Global Christian Forum. It staffs all the bilateral ecumenical dialogues in which the Anglican Communion is engaged: with Orthodox, Oriental Orthodox, Roman Catholics, Lutherans and Methodists, and it is responsible for relations with churches in communion with the Anglican Communion, including the Old Catholic Churches of the Union of Utrecht.

IASCUFO met for the third time in Seoul, South Korea in December 2011. It is overseeing the process of reception for the Anglican Communion Covenant, and reviews ecumenical dialogues to ensure consistency among them. It is working toward producing a report for The Anglican Consultative Council in the fall of 2012 on the theological understanding of the Instruments of Communion. Preparations for discussion of faith and order and ecumenical issues at the ACC meeting in New Zealand will occupy much of the work of the Department in 2012.

Finance and Administration

The Finance and Administration Department has responsibility for financial matters, staff issues and services provided by the Anglican Communion Office such as provision for travel, organisation of meetings and the upkeep and maintenance of Saint Andrew's House.

Mission

The **Mission Department** continues to strive to hold the 'big picture' of mission and therefore focuses on holistic/integral mission as expressed through the Marks of Mission. We work by providing space that fosters mutual learning, mutual sharing and mutual support through exchange of experience, skills and stories and good practice around the Communion.

Along with taking forward mission mandates of the Instruments of Communion, the Department continues to be a point of reference for the Anglican Communion mission agencies bodies and departments and connects with the wider ecumenical mission bodies and initiatives. For instance in March this year the Department will participate in the World Council of Churches CWME mission conference that will be reviewing the current WCC mission statement in readiness for the 2013 General Assembly in Korea.

The Young Anglican leaders' book project which emerged from their participation in the *Edinburgh* **2010** *conference* is progressing well. A workshop for writers took place in Toronto in May 2011; it was kindly hosted by the Anglican Church of Canada at Wycliffe College. This helped to shape the book as it provided an opportunity for the participants to share their work with each other.

The Book, whose foreword has been written by the Archbishop of Canterbury, will be published under the Edinburgh 2010 series and plans are that the book will be officially launched at the ACC-15 meeting in Aotearoa/New Zealand. The title of the Book is: *Life-Widening Mission: Global Anglican Perspectives*. As the title indicates the book benefits from global perspectives of Anglican/Episcopalians who come from the following Provinces in the Communion: Brazil, Canada, Central Africa, England, Hong Kong, Kenya, and Southern Africa; with the Editor of the book coming from Aotearoa/New Zealand. The book is due to be published before the end of March; perhaps earlier.

With its responsibility to take forward mandates of the Instruments of Communion, the Mission Department has had two mandated strands: The Anglican Alliance: Development, Relief and Advocacy; and Evangelism and Church Growth Initiative (ECGI).

Evangelism and Church Growth Initiative (ECGI), has provided a space for learning and sharing information, experience and strategy among those involved in evangelism and church growth work in congregations and parishes around the Anglican Communion. The Core Group of Animators, of 12 people, functions as a reference group and gives direction to ECGI work. The group meets twice a year one of which is a residential meeting. The residential meeting is normally connected to a practical mission event or field visit in the local context where the meeting takes place. The next residential meeting will be in the first week of March in Nairobi.

There E-newsletter (Witness6.7, published six times a year) and the Facebook group (Anglican Witness) are the two key means of facilitating learning and sharing.

The mobilising of resources for various kinds of evangelism and church growth models remains an ongoing task and an important contribution to the Communion; while bearing in mind that every context is different, but also knowing that the underlying principles are what often matters.

Meanwhile, mobilising and energising grassroots participation in collaborative sharing of information, experience, strategy and other resources among those involved in evangelism and church growth in parishes, dioceses and the Provinces across the Communion is central to ECGI's vision and objectives.

Following the restructuring of the Mission Department after the 2008 Lambeth Conference, the official Anglican Communion *Networks* came under the Department of Mission but with a Coordinator as staff member.

The Mission Department continues to be a key player in the *Mission Cluster* forum which brings together the Networks Coordinator, the Anglican Alliance, Anglican Communion UN Office, and the Archbishop of Canterbury's Office for International Development. This forum provides an opportunity to share ideas and information, mutual support, and strengthening our work together to support the Communion in its Mission. The Mission Cluster **reflects the holistic nature of Mission** as expressed in and through the Marks of Mission.

The Anglican Alliance: Development Relief and Advocacy came to full life with the appointment of Sally Keeble as its Director and now has three full-time members of staff in London. It has held formal consultations with Anglican agencies and provinces in Africa (Nairobi, Kenya, April 2011), the Pacific (Honiara, Solomon Islands, September 2011), Latin America and the Caribbean (Sao Paolo, October 2011) and Asia (Hong Kong, November 2011).

These identified nine priority areas for the Anglican Alliance development work: economic empowerment, climate change, food security, women's empowerment, youth empowerment, community empowerment, peace and reconciliation, governance and migrants and refugees. It was agreed that global advocacy for the first two years should be food security and climate change and that regional advocacy should focus on migrants and refugees and peace and reconciliation. The consultations also agreed that the Alliance should work to relieve suffering in all disasters, whether related to natural causes or conflict, and that it should provide special attention to the relief needs of people who are differently-abled.

The Anglican Alliance has submitted written evidence to the UK Parliament's International Development Select Committee on Burundi and Sudan, and arranged for the Archbishop of Burundi to give oral evidence. It also succeeded in getting funding from the Commonwealth Scholarship Commission for a Commonwealth Professional Fellowship Scheme for church education administrators.

At a local level, the Province of Central Africa organised an Anglican Alliance conference which brought together development professionals from all its dioceses. The Church of Zambia got the Anglican Alliance food pack taken up by the Zambian Government and became the first Church to be partnered by the Government for its World Food Day celebrations.

At regional level, the Anglican Alliance Africa facilitator organised the first African faith leaders meeting to discuss the food crisis in the Horn of Africa. It issued a call to action for African and global leaders to meet the needs of the hungry and provide long term food security.

The Anglican Alliance is fulfilling its mandate for capacity building by developing distance learning modules with the UK's Open University that will be provided via the Anglican Alliance website.

The Networks of the Anglican Communion: Through various means the eleven themed Networks (Environmental; Health; Women's; Peace and Justice; Youth; Refugee and Migrant; Family; Francophone; Legal Advisers; Indigenous; Colleges and Universities of the Anglican Communion) and the Anglican Communion Safe Church Consultation share news ideas and information about models of mission, ministry and good practice, join together in the role of advocacy where there are common concerns, and provide information and briefings to the Instruments of Communion. Notable achievements during 2011 included an international meeting of the Anglican Communion Environmental Network in Peru, where participants developed an action plan for future activities and engaged with Peru's own severe environmental issues; a meeting of the International Anglican Youth Network in Hong Kong, where ministry with young people in the Communion was discussed and recommendations formulated for consideration at the next meeting of the ACC; an international gathering of the Anglican Indigenous Network members in Australia where, among other issues, the challenge of empowering Indigenous leadership was discussed; a focus on violence and the family and the potential of the church in ensuring universal birth registration (as a social gospel issue) in the

International Anglican Family Network; a conference in Canada of the Anglican Communion Safe Church Consultation which continues to evolve as an effective mechanism for promoting and resourcing the protection of children and vulnerable adults in our churches and is beginning to extend its reach into a greater number of Provinces; the setting up of a website for the Anglican Francophone Network which includes a growing library of French-language materials; a conference in the USA of Colleges and Universities of the Anglican Communion which had as its theme sustainable development; the appointment of a coordinator for the International Refugee and Migrant Network, hosted by Hong Kong Sheng Kung Hui; a number of provincial initiatives facilitated by the Anglican Health Network, for example, delivering and evaluating the second phase of the micro health insurance network in the diocese of Dar es Salaam in Tanzania.

Theological Studies

The work of the Department of Theological Studies has continued to work with TEAC (Theological Education for the Anglican Communion) and with the Network for Inter Faith Concerns. Additionally the staff have built and maintained relationships with colleagues in other denominational and ecumenical contexts, particularly those resourcing theological education and inter-faith concerns.

TEAC 2 continued working with the goals established during its first meeting in 2010. This saw expression in the consultation, held in Canterbury, for Principal of Theological Colleges. Priority for participation was given to principals of those colleges who head the only college in their Province.

The TEAC Steering Group held its annual meeting in Harare where, as part of the meeting, there was opportunity to engage with clergy and theological students in the Diocese of Harare, sharing expertise and teaching. It was also a time of accompaniment and solidarity with the Anglican Church of Zimbabwe. In 2012 the group plans to meet in Sri Lanka.

Network for Interfaith Concerns (NIFCON) has continued its work in providing resources for the Anglican Communion in the area of engagement with other faiths. The group's document *Generous Love* was translated into Urdu (a joint venture between a Church of Pakistan diocese and a Church of England Diocese). NIFCON continues to publish the quarterly *Christian Muslim Digest* which highlights publications of interest to those involved in inter-faith work. In December 2011, NIFCON hosted a colloquium entitled *Presence and Engagement*, which identified strands in Anglican interfaith engagement over the last one hundred year. The papers from this conference will be published in 2012.

The Bible in the Life of the Church: Mandated by the ACC during its meeting in Jamaica in May 2009, the Bible in the Life of the Church is a major project being undertaken over three years by the Anglican Communion and is now at its halfway stage. The Project seeks to discover how Anglicans read the Bible, recognising the very diverse contexts that are inevitably brought to this reading. With the support of the Department of Theological Studies, the project will unfold in a number of regional groups based around theological education institutions in Kenya, Southern Africa, South East Asia, Oceania, North America and Britain.

Continuing Indaba

Continuing Indaba is a programme designed to enable mutual listening in the Anglican Communion. Its mandate derives from the direction given to the ACO by the Windsor Continuation Group endorsed by the Lambeth Conference and the Primates' Meeting (Alexandria 2009). Continuing Indaba was mandated directly by ACC 14 and is supported by the Archbishop of Canterbury.

The aims are to intensify relationships across the communion and provide safe space for genuine conversation in order to further mission that is local and global.

In phase 1 of the project focus has been on grounding the methodology of mutual listening in theory that is faithful to Scripture understood within the tradition of the church and by reason. The focus has been on reasonable reflection on Scripture from a diversity of cultural perspectives, concentrating on cultures that utilise consensual methodologies to make decisions on difficult issues. Focus has been on Africa and Asia with some work in the North American and UK context. A wide range of theological

resources have been accessed from theological 'hubs' around the Communion. There is an ongoing programme of publication and the resource is exceptional.

The development of theological resources has been backed up by four pilot conversations, each one featuring engagement between groups of 8 from three dioceses. These have featured encounters with the context of each diocese followed by a final conversation following up on themes set by the diocesan bishops and developed within the life of the group. Each conversation is facilitated by a pair of experienced and trained facilitators.

The pilot conversations are subject to an evaluation by a team of three academics with backgrounds in theology and sociology or anthropology. This team reports to us, but they are also sharing their work with a team of independent observers from Fuller Theological Seminary in the USA. Both reports will go to the funding body that is seeking to learn how consensus methodology can be used by religious groups in the USA. The funding body has had no part in observation and will receive our report and the report of the independent Fuller team.

Over the first three months of 2012 we will be concluding the Pilot conversations and writing reports on the value of the project.

Our funding ends on March 31. We will be seeking further funding and set out work that will be in line with ACC requests, including those of the Standing Committee, to extend the programme.

The pilot conversations have provided a platform to encourage Indaba within the Anglican Communion. This has resulted in concrete action including a Youth Indaba in Hong Kong and an Indaba of Kenyan Bishops considering their response to previous and potential ethnic violence. In the dioceses participating we have seen moves to new ways of being church and a release of energy for listening to one another and to God. Theologians have also been inspired and Indaba is being talked about as a new way of being church, one that more genuinely reflects the whole people of God and seeks to hear what God is saying.

• The Office of the Anglican Observer at the United Nations

The Office of the Anglican Observer at the UN is based in New York and facilitates an interface between the Anglican Communion and the United Nations. The ACC has Category II Consultative status with the UN Economic and Social Council (ECOSOC), which permits consultation with the UN Secretariat on matters of mutual concern, attendance at ECOSOC meetings and the submission of oral and written interventions relevant to the ECOSOC's work. The Communion also has an accredited representative in Geneva supported by a small team of Anglicans who have a background in international issues.

In February 2011 the work permit for the current Observer was not renewed and so her contract terminated after four years work in the office. Much was achieved during her period in the post. The Standing Committee meeting in March decided to request a review of the work of the office and its future, and this report will be given to the Standing Committee in May 2012. Despite the vacancy the Office of the Anglican Observer at the UN received 20 women and girls from around the world to attend the 55th session of the United Nations Commission on the Status of Women. The Revd Cannon Jeff Gollier attended the Anglican Communion Environmental Network in Lima Peru and the International Water Institute's "world Water Week" conference in Stockholm. Jeff's reports are available on the Anglican Communion website.

Finance for the Office of the Anglican Observer at the UN is provided by the Advisory Council to the Office, the Inter-Anglican Budget, Trinity Church Wall Street, the Archbishop of Canterbury's, Anglican Communion Fund and the Anglican Investment Agency. The Observer's office space continues to be provided by The Episcopal Church.

Further detailed information of all activities of the ACC is available on the Anglican Communion website at www.anglicancommunion.org.

Donations in kind

Reference has been made in this report to contributions from various quarters to the work of the ACC. Some contributions have been financial, others in the form of the provision of personnel or facilities.

Among these 'contributions in kind' is office space for the Anglican Observer at the United Nations provided in New York by The Episcopal Church.

The Trustees would also wish to acknowledge the generosity of the Trustees of the Community of St Andrew in enabling them to lease St Andrew's House for a peppercorn rent.

Grant Making Policies

The ACC administers grants in accordance with the restricted purposes for which the Funds were originally donated. Grants are paid as soon as the applications have been received and approved.

Financial Report for the 17 Month Period Ended 31 December 2011

The ACC was incorporated as a company limited by guarantee on 12 July 2010. This is the first Report and Financial Statements for the new charitable company.

The accounts have been produced in a format designed to comply with the Statement of Recommended Practice (SORP) 2005 and to comply with The Companies Act 2006 to which all companies should comply

The Balance Sheet sets out the overall financial position of the ACC at the end of December 2011. It will be noted that each fund category is dealt with in a separate column, which is referenced to notes in the accounts. The total fund balances at the end of 2011 (Reserves) were £2,223,518.

Note 7 to the account gives the details of the ACC's investments, which were held in the COIF Charities and CBF Church of England Investment Funds. There were purchases of investments of £80,600 in the year and a decrease in market value of £37,410 due to the poor performance of investment in a difficult investment environment.

Cash increased from £606,385 to £769,783 as set out in the Cash Flow Statement which accompanies these financial statements (Note 9). This reflected the fact that incoming resources exceeded resources expended during the year.

The main summary of financial transactions through the year is the 'Statement of Financial Activities' or 'SOFA'. This statement includes income and expenditure, transfers between the different funds and gains or losses on the values of investments. Separate supporting statements, set out in the same 'SOFA' format, and show in more detail 'General Fund 'transactions related to the Core Budget, 'Designated Funds', 'Special Project Funds', 'Endowment', the 'Property Reserve' and 'Funds held for Others'. Supplementary information is included in the notes to the accounts.

The General Fund generated net cash inflow of £329,782 (see note 9) before transfers which was lower than 2010. Core income increased by just £14,519 to £1,367,463 during 2011 and core costs increased by £107,620 to £1,228,595. After making transfers to Designated and Restricted Funds, the General Fund Balance stood at £97,282.

The Designated Fund Statement of Financial Activities shows funds that are still unrestricted and should form part of overall unrestricted reserves. The ACC designates these funds by transfer from General Funds for meetings which do not take place every year. Although in 2011 there was a Primates Meeting Designated Funds excluding the Pension deficit increased to £355,626 at 31 December 2011.

Provision was made for an actuarial loss on the Defined Benefit Pension Scheme (also see note 12). The Trustees plan to eliminate the deficit with annual payments of £32,865 over the next ten years.

The Restricted Funds still fund vital parts of the ACC's work and the Trustees are grateful to the generous grants and donations which fund specific aspects of the work which the contributions of the member provinces do not cover (Theological Education, UN Observer, Continuing Indaba).

The Restricted Fund Balance at 31 December 2011 was £448,786 of which the major constituent was the Personal Emergencies Fund £230,681 which uniquely assists clergy and members of their families facing personal medical emergencies. There is a deficit on the UN Observer Fund which has reduced during the year to £17,688; the Trustees plan to clear this by a combination of fundraising and expenditure reduction in 2012.

The Endowment Fund at 31 December 2011 was £490,472 and has been set up to support the work of the United Nations Observer's office. The Property Fund (which is classified as a Restricted Fund) has been used to fund the St Andrew's House 2004 refurbishment costs and stands at £1,122,623. These costs are fully funded and are being depreciated over the life of the lease.

The Funds Held for Others do not form part of the aggregated Statements as these are merely held on behalf of others as if ACC were the banker.

Investment Policy

The market value of investments held by ACC at 31 December 2011 was £674,156 made up as to £473,983 of endowment funds and £200,173 of restricted funds.

The endowment funds are for the Office of the Observer at the UN and funds have until 2010 been invested in CBF Church of England Investment Fund Accumulation Shares which met the Trustees ethical concerns. There is a requirement for income because up to 5% of the endowment can be drawn to fund ministry costs and so from January 2010 it is invested in income units. During 2011 the income yield was 3.2% (2010 4.36%) and the market value of the units decreased by 6.1% during 2011.

The restricted funds are for the Personal Emergencies Fund and there is an appetite for growth and a requirement for income to assist in meeting medical emergency costs. Funds have been invested in the COIF Charities Investment Fund - Income Units, which invests mainly in equities. Income yield during 2011 was 4.3% (2010 4.4%) and the market value of the units decreased by 6.1% during 2011 (2010 increase 6.6%).

The Trustees look forward to the resumption of growth in the medium and long term but in the short term markets continue to remain volatile from time to time. The Trustees do not consider it prudent to invest General Funds for the longer term because reserves are scarce. Funds are therefore retained as cash and placed on bank deposit at the best rate obtainable.

Reserves Policy

During the year the Trustees have reviewed the ACC's requirements for free reserves in the light of the predominant risks to the organisation. The General Fund (core budget) costs are of the order of £1.2 million per annum and just over 50% of these costs are associated with employment of staff.

The Trustees' policy is progressively to establish over the next three years unrestricted reserves sufficient to cover three months of operating costs (around £300,000), as it is risky for Trustees and staff to enter into obligations and contracts where the obligations are not currently covered by free reserves.

The Trustees aim to maintain a balance on General Fund of £100,000 and to place surpluses above that figure to other Designated Reserves (note 10). At the end of 2011, the balance on General Fund was £97,282 and the balance on other Designated Reserves was £355,626. Free reserves at 31 December 2011 were £87,463 (2010 £89,427). Free reserves are defined as the balance on the General Fund less the value of tangible fixed assets.

Looking Forward

The Trustees will meet again in London in May 2012. The next meeting of the ACC (ACC-15) is scheduled to take place in New Zealand in November 2012.

It will continue to be a challenge to find the financial resources to fund the new programmes of work agreed at ACC-14, especially in the light of the current financial climate.

The new Communications strategy will continue to be implemented with the completion of the new on line database system being introduced to the meeting of Provincial Secretaries in August 2011. The rebuild of the Anglican Communion website will be addressed during 2012.

2012 will see ongoing dialogue with the Roman Catholic, Orthodox & Methodist World Communions. The Department of Unity, Faith & Order continues to monitor the progress of the Anglican Communion Covenant throughout the Communion, recognising that this will be a slow process, determined by the very different procedures in place in various provinces for its consideration. A progress report will be submitted to ACC15.

The Core Group of the Evangelism & Church Growth Initiative (ECGI) will meet in Nairobi in March 2012, to plan for the future development of the Initiative at ACC15, and to outline plans there for the ongoing development of this work.

Representatives of the leadership of the Networks plan to meet for their own two-day conference immediately prior to the meeting of The Anglican Consultative Council in Auckland, in October 2012, in order to discuss common challenges and concerns and to explore how best to maximise the benefits of international networking across the Communion. During the ACC meeting itself, the Networks will contribute significantly to the content and reflections of the first part of the programme.

The Anglican Alliance for development, relief and advocacy starts its second year in 2012 which will see workshops on economic empowerment, peace and reconciliation and food advocacy. We expect to pilot six distance learning modules on different aspects of development in selected dioceses before rolling out later in the year. We will hold a conference on our relief strategy and the Alliance's first regional facilitator, in Nairobi, Kenya will be added to by appointing Regional facilitators in Latin America, the Pacific and Asia.

Trustees' responsibilities in relation to the financial statements

The law applicable to charities in England and Wales requires the Trustees to prepare the annual report and financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ascertain the financial position of the charity and ensure that the financial statements comply with the Companies Act 2006. The Trustees are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are not aware of any relevant audit information that has not been disclosed to the charity's auditors. The Trustees have taken all the steps that ought to have been taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The Auditors, Mazars LLP, have signified their willingness to continue in office.

Approved by the Trustees and signed on their behalf by:

Cannon Elizabeth Paver

ZC. Pavel

Vice Chair

Date 30 March 2012

Independent auditors' report to the trustees of The Anglican Consultative Council

We have audited the financial statements of The Anglican Consultative Council for the period ended 31 December 2011 which comprise the Statement of Financial Activities, the Balance Sheet, the Cashflow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Respective responsibilities of trustees and auditors

As explained more fully in the Trustees' Responsibilities Statement set out on page 15, the trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors. This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www.frc.org.uk/apb/scope/private.cfm.

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2011 and of its
 incoming resources and application of resources, including its income and expenditure, for the
 period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on the other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Alistair Fraser (Senior Statutory Auditor)

for and on behalf of Mazars LLP, Chartered Accountants (Statutory auditors)

Times House, Throwley Way, Sutton, Surrey, SM1 4JQ

Date (April 2012

For the period 12th July 2010 to 31 December 2011					Total	Pro Forma
	Notes	Unrestricted	Restricted	Endowment	2011	2010
Incoming Resources		ધ	сı	цı	ш	ш
Incoming Resources from Generated Funds					je.	
Inter Anglican Budget Contributions		1,168,478	6	E	1,168,478	1,165,658
Compass Rose Donations		125,520	ŧ	K	125,520	159,857
Other Donations		14,988	949,901	30,600	995,489	874,791
Investment Income		9,563	7,846	21,582	38,991	29,807
Other Incoming Resources						
Miscellaneous Income		48,354	38,885	*	87,239	55,304
Publications		260	40	x	009	1,893
Total Incoming Resources		1,367,463	996.672	52.182	2,416,317	2.287,310
Resources Expended						
Secretary General's Office & Instruments of Communion		414 376	73 135	ā	487 511	389 458
		262,027	14.968	3	276,995	262.724
Mission		181,186	346,159		527,345	339,473
Communications		209,649	17,157	Ē	226,806	175,358
Theological Studies		37,744	205,748	ī	243,492	213,932
UN Observer's Office		25,917	131,929	j)	157,846	363,247
Continuing Indaba		44,488	437,604	Ē	482,092	328,788
Governance Costs		53,208	*	Ÿ	53,208	69,657
Total Resources Expended	ო	1,228,595	1,226,700	*f	2,455,295	2,142,637
Net Incoming/(Outgoing) pre-transfers	,	138,868	(230,028)	52,182	(38,978)	144,673
Actuarial losses on defined pension scheme	12	(291, 273)		0	(291, 273)	:
Inter-Account transfers		(33,561)	59,235	(25,674)		18
Investment (Loss)/Gain	7	41	(11,054)	(26,356)	(37,410)	41,639
Net Movement in Funds	4	(185,966)	(181,847)	152	(367,661)	186,312
Grant from old charity Anglican Consultative Council		347,601	1,753,256	490,320	2,591,179	2,404,867
Closing Balance 31 December 2011		161 635	1 571 409	490 472	2 223 518	2 591 179
Closing Dalance 31 December 2011		660,101	604,176,1	430,472	2,223,310	2,331,173

The Anglican Consultative Council

All incoming resources and resources expended derive from continuing activities. There were no recognised gains or losses other than those included above. The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

The Anglican Consultative Council Balance Sheet at 31st December 2011

			Lotoirtogral	1000		Beck	Restricted			
			Ollestric	nen		1631	loted			
								Funds for	Total	Proforma Total
	Notes	General	Pension £	Designated f	Restricted f	Property f	Endowment <i>f</i>	Others	2011 F	2010 F
Fixed Assets		1	1	1	1	1	1	1	1	1
Office Equipment	9	9,819	ī	*	*	9	*	x	9,819	10,224
Leasehold Property	9	-		Œ	*5	1,122,623	16	Æ	1,122,623	1,229,540
Investments	7	E.	•	e.	200,173	•/	473,983	6:	674,156	996'089
		9,819	¥.	•	200,173	1,122,623	473,983	E	1,806,598	1,870,730
Current Assets										
Amounts Receivable	8a	222,352	E.		Đ,	•	6	ε	222,352	294,506
Cash at Bank and in Hand	တ		3007	332,992	297,687	200	16,489	122,615	769,783	606,385
Inter-fund borrowing		(22,634)	OR .	22,634	ji.	li¥	9			
		199,718	(31	335,626	297,687	D	16,489	122,615	992,135	900,891
Current Liabilities							10.00		16.4	R
Funds for Others		∰		∰.	•	a	1	122,615	122,615	11,352
Creditors - less than one	8	112.255	3.		49.072	А	3		161.327	169.090
		112,255	83		49,072	VOA	(0)	122,615	283,942	180,442
Net Current								-		
Assets/Liabilities		87,463	at	335,626	248,615	Э.	16,489	111	708,193	720,449
			1							
Creditors - more than one year		ı	291,273	•	1	a .	9		29T,273	1
Total Assets less Liabilities		97,282	(291,273)	335,626	448,788	1,122,623	490,472		2,223,518	2,591,179
Year Photographical										
Fund Balances	10	97,282	(291,273)	335,626	448,788	1,122,623	490,472	×	2,223,518	2,591,179
Approved by the Trustees on and signed on their behalf by:		W	Joseph	. 161						
		Canon Elizabeth	eth Paver	Vice-Chair	air	Date 3o	March 2012	0(2		

Note 1 - Accounting Policies

Accounting Conventions

(a) The financial statements are prepared under the historical cost convention and as modified by the revaluation of investments in accordance with the Companies Act 2006, the "Statement of Recommended Practice Accounting and Reporting by Charities" issued by the Charity Commission in March 2005 and applicable UK accounting standards.

The 2010 proforma column on the Statement of Financial Activities and the Balance Sheet has been inserted to show the activities before the transfer from the old unincorporated charity. They do not form part of the 2011 financial statements and are included for presentation purposes only.

- (b) The historic cost convention applies to the treatment of Tangible Fixed Assets, except for investments, which are included at market value. Expenditure above £500 is capitalised.
- (c) Income The most substantial source of income for the ACC is the contributions from the member churches of the Anglican Communion. These contributions are accounted for on a cash received basis except that accrual is made for late contributions received prior to the completion of the year's accounts. A similar principle is adopted in relation to certain substantial donations received late but supporting expenditure for the year. Otherwise, the accounts are kept on an accruals basis.
- (d) Expenditure All expenditure is accounted for on an accruals basis and has been listed under the headings that aggregate all the costs related to that activity. Where costs cannot be directly attributed they have been allocated to activities on a basis consistent with the use of the resources.

Direct costs including directly attributable salaries are allocated on an actual basis to the key strategic areas of activity.

Support staff costs are allocated on the basis of time spent. Premises and utility costs, depreciation and the salaries of the St Andrew's House warden and cleaning staff are allocated on the basis of floor space used.

Governance costs include a proportion of the Finance & Administration Costs on the basis of staff keeping proper accounting records. Also included are audit and professional fees and trustee expenses in attending meetings.

- (e) Investments Gains and Losses Investments are included at market value.

 Realised and unrealised gains and losses are calculated in relation to either, the market value at the end of the previous year, or, if purchase of the investments has been made in the same year as the sale, to cost.
- (f) **Grant Making Policy** The ACC administers grants in accordance with the restricted purposes for which the Funds were originally donated. Grants are paid as soon as the applications have been received and approved.

- (g) Funds are set aside annually for specific purposes ('Designated Funds') and related expenses are charged to the appropriate fund. The balance on each fund is carried forward against expenses for future years and often includes an equalisation element for expenses incurred at irregular intervals. General and Designated Funds are classified as Unrestricted Funds available for use at the discretion of the Trustees in furtherance of the charitable objectives of ACC.
- (h) Restricted funds are funds subject to specific restrictions imposed by donors or funds provided from external sources for specific projects. The purposes of Restricted Funds are set out in the notes to the financial statements.
- (i) The General Fund, together with any other current funds not immediately required to meet expenditure, is invested in short term deposits and the income arising therefrom is credited to general funds. However, income arising from the deposit or investment of funds in accounts kept for specific projects accrues to the relevant funds.
- (j) The ACC has an endowment fund for the work of the Anglican Observer at the United Nations Office. This year, some of the Endowment has been spent on this ministry.
- (k) The Property Reserve has funded the alterations to St Andrew's House and no further income needs to be raised as the expenditure has been fully funded.
- (I) The ACC holds certain funds for other entities ('Funds held for Others'). On the basis that no administrative charge is made, interest generated on the funds falls to the benefit of the ACC.
- (m) Depreciation Tangible fixed assets are depreciated on a straight line basis over their estimated useful life. The periods used are: Leasehold Property Improvements 18.5 years, Information Technology Equipment 4 years, Office Furniture and Equipment 5 years.
- (n) **Foreign Currencies** Assets, liabilities, revenues and costs expressed in foreign currencies are translated into sterling at rates of exchange ruling on the date the transactions occur, except for:
 - monetary assets and liabilities which are translated at the rate ruling at the balance sheet date.
 - transactions to be settled at a contract date and trading transactions covered by a related forward contract which are translated at those contracted rates.
 - transactions on accounts kept by overseas entities and incorporated in these accounts are generally converted at the average rate for the year.
- (o) Pension Costs Contributions to the ACC's pension scheme in which the ACC participates are charged to the Statement of Financial Activities in the period to which they relate. The ACC participates in a Defined Contributions Scheme as well as a Defined Benefits Scheme. The Defined Benefits Scheme was closed to existing members for future service on 28th February 2010.

Note 2 - Constitution

The Anglican Consultative Council is established by constitution subscribed to by all the member churches of the Anglican Communion and is a charity registered in England and Wales.

On 12 July 2010 following the constitutional changes approved by the member churches, the ACC was incorporated as a company limited by guarantee, these are the first accounts of the new company. The assets and liabilities were transferred to the new company on 31st December 2010.

Note 3		Other				Proforma				
Analysis of Resources Expended	Staff	Direct		Support	Total	Total				
Unrestricted Funds (General & Designated)	Costs	Costs	Grants	Costs	2011	2010				
Charitable Activities	£	£	£*	IJ	Ŧ	43				
Secretary General's Office & Instruments of Communion	252,686	90,174	35,000	36,516	414,376	358,451	*Note: This includes a grant of	cludes agra	ant of	
Unity Faith & Order	139,173	105,203	1,250	16,401	262,027	247,756	£30,000 to Lambeth Conference	mbeth Conf	erence	
Mission	142,686	22,580	ä	15,920	181,186	181,230				
Communications	127,502	16,342	ř	65,805	209,649	160,390				
Theological Studies	26,328	497	1	10,919	37,744	36,701				
UN Observer's Office	20,209	249	9	5,459	25,917	23,451				
Continuing Indaba	28,505	269	3.	15,286	44,488	43,699				
Governance	21,395	19,205	×	12,608	53,208	69,657				
Total Unrestricted Resources expended	758,484	254,947	36,250	178,914	1,228,595	1,121,335				
Restricted Funds (including Property Depreciation)	<u></u>									
Charitable Activities										
Secretary General's Office & Instruments of Communion	30	40,927	1,100	31,108	73,135	31,007				
Unity Faith & Order	Ĩ	ì	2	14,968	14,968	14,968				
Mission	112,908	134,627	56,854	41,770	346,159	158,243				
Communications	829	1,292	<u>e</u>	15,006	17,157	14,968				
Theological Studies	102,450	85,119	3,137	15,042	205,748	177,231				
UN Observer's Office	94,562	10,159	8,910	18,298	131,929	339,796				
Continuing Indaba	112,742	299,746	4,768	20,348	437,604	285,089				
	423,521	571,870	74,769	156,540	1,226,700	1,021,302				
Total Resources Expended	1,182,005	826,817	111,019	335,454	2,455,295	2,142,637				
	Meetings	I Inity Faith			Thoological	3	, to 0	,	- 	Proforma Total
Analysis of Support Costs	Networks	& Order	Mission	cations	Education	Observer	Indaba	nance	2011	2010
	G)	c)	4	£	Ġ.	3	Ŧ	43	43	3
Office Expenses	14,036	5,754	30,208	55,196	4,477	15,948	10,019	OL.	135,638	116,396
Premises & Utilities	20,634	9,876	9,876	9,876	7,054	3,527	9,876	*	70,719	71,806
Depreciation	32,604	15,739	15,739	15,739	11,243	5,621	15,739	10	112,424	115,003
Audit Fees	(<u>î</u>	î	ij	(1)	ā			10,228	10,228	11,321
Other Professional Fees	350	Ĩ	1,867	9	1,500	×	Ĩ	8,580	12,297	15,798
Exchange (Gains)/Losses	•	ř.		Ľ	1,687	(1,339)	*	(6,200)	(5,852)	7,191
	67,624	31,369	57,690	80,811	25,961	23,757	35,634	12,608	335,454	337,515

Note 4 Net Movement in Funds is after charging:	2011 £	Proforma 2010 £
Audit Fees - current year	12,350	13,000
Audit Fees - previous year	(2,122)	(1,679)
Accountancy & Advisory Fees	2,828	2,416
Depreciation	112,425	115,003
Note 5 Trustees & Employee Information	2011	Proforma 2010
Average number of full-time equivalent staff employed	23	22
	£	£
Salaries	957,457	997,489
Social Security Costs	96,333	86,793
Pension Contributions	103,237	74,714
Redundancy Payments	=	4,420
Other staff costs	24,978	34,461
	1,182,005	1,197,877
Number of employees whose emoluments £60,000 to £70,000 Number of employees whose emoluments £80,000 to £90,000	1	1
Employer's pension contributions in respect of the employee	6,383	6,668
Expenses reimbursed to 7 (2010 13) Trustees as meeting expenses:	4,191	19,205

No remuneration was paid to Trustees during the period (2010: nil).

Note (6
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Tangible Fixed Assets	Leasehold Property £	Information Technology Equipment £	Office Furniture & Equipment £	⊤Total 2011 £
Cost				
At 1 January 2011 (transfer from old charity)	1,975,549	48,547	100,831	2,124,927
Additions		5,103	75	5.103
Disposals	(*	(16,441)	<u> </u>	(16,441)
	<u> </u>			
At 31 December 2011	1,975,549	37,209	100,831	2,113,589
Accumulated Depreciation				
At 1 January 2011 (transfer from old charity)	746,009	39,959	99,195	885,163
Charge for period	106,917	4,522	986	112,425
Disposals		(16,441)	3	(16,441)
At 31 December 2011	852,926	28,040	100,181	981,147
Net Book Values				
At 31 December 2011	1,122,623	9,169	650	1,132,442
At 31 December 2010 (before transfer to new charity)	1,229,540	8,588	1,636	1,239,764
Note 7	2044	Proforma		

Investments At Market Value	2011 Valuation £	Proforma 2010 Valuation £
Balance 1 January 2011 (transfer from old charity)	630,966	615,727
Purchases	80,600	
Disposals		(26,400)
Realised Gains/(Losses)	:#:	5,153
Unrealised Gains	(37,410)	36,486
	674,156	630,966
Cost	643,476	562,876

The investments are held with CCLA Investment Management Limited in CBF Church of England Funds and COIF Charity Funds.

Note 8		
Accounts Receivable	&	Payable

Accounts Receivable & Payable		
	2011	Proforma 2010
8a. Amounts Receivable	£	£
Jan Allia ila da la da l	~	~
Budget Contributions Due	30,700	151,680
Prepayments	24,171	20,141
Compass Rose Grants	47,020	71,829
Other Amounts Receivable	120,461	50,855
	222,352	294,505
	2011	Proforma 2010
8b. Creditors (less than one year)	£	£
Taxation & Social Security	22,546	19,698
Accrued Expenses	77,232	18,000
TEC Re UN Observer	3,775	38,369
Lambeth Conference Account	3,787	12,812
Other Creditors (including Defined Benefit Pension Scheme)	53,987	80,210
,	161,327	169,089
	2011	Proforma 2010
8b. Creditors (more than one year)	£	£
Defined Benefit Pension Scheme	291,273	<u> </u>
	291,273	<u> </u>

The Anglican Consultative Council
Notes to the Financial Statements
For the 17 month period ended 31 December 2011

Note 9

Cash Flow Statement Calculation of Net Cash Inflow/(Outflow) from Operating Activities	General £	Pension £	Designated £	Restricted £	Property £	Endowment £	Funds for Others	Total 2011 £	Proforma Total 2010 £
Changes in resources before revaluations and transfer: Actuarial losses on defined nension scheme	329,782	(291,273)	(190,917)	(123,110)	(106,917)	52,181	10 91	(38,981)	144,673
Transfers between funds	(332,152)		298,591	59,235	0 %	(25,674)	9 Y		90 H
Depreciation	5,508	19 1		*	106,917		×	112,425	115,003
Movement in Funds held for Others	100	ä	<u>U</u>	£0	00)	D)	111,264	111,264	(1,170)
Increase/(Reduction) in Creditors	(10,617)	291,273	77.	2,856	э	## X		283,512	(80,928)
Reduction/ (Increase) in Debtors	33,803	ı	10,979	27,372	а	į	3	72,154	(122,371)
Net Inflow/(Outflow) from Operating Activities	26,324	0	118,653	(33,647)	*	26,507	111,264	249,101	75,207
Investing Activities									
Purchase of Fixed Assets	(5,103)	į	Ü	ij.	10	9		(5,103)	(1,552)
Sale of Investments	(1	ř	ÿ	(20,000)	3E	(30,600)	а	(80,600)	26,400
Net (Outflow)/Inflow from Investing Activities	(5,103)		X	(50,000)	я	(30,600)	х	(85,703)	24,848
Increase/(Decrease) in Cash and Equivalents	21,221	ř	118,653	(83,647)	30	(4,093)	111,264	163,398	100,055
Cash and Equivalents 1 January 2011 (transfer from old charity)	(43,855)	•	236,973	381,334	•	20,582	11,351	606,385	506,330
Cash and Equivalents 31 December 2011	22,634	9 1	355,626	297,687		16,489	122,615	769,783	606,385

Notes to the Financial Statements For the 17 month period ended 31 December 2011

Note 10

	Opening Balances (transfer			Unrealised		
Total Funds Movement	from old charity)	Incoming Resources	Resources Expended	Gains on Investments	Transfers	Closing Balances
	43	લા	£	£	Ħ	£
Unrestricted – General	99,651	1,357,401	1,027,618	00	(332, 152)	97,282
Unrestricted – Pension Reserve		e r	291,273	(a)		(291,273)
Unrestricted - Designated						V.
ACC Meetings	126,843		2,821	ı	130,000	254,022
Standing Committee Meetings	ť	1)	27,519	ř	22,591	(4,928)
Primates*	(14,514)	10,022	60,313	•	36,000	(28,805)
Unity Faith and Order	29,740	40	99,629	ii.	100,000	30,151
Mission	19,757	a	10,695	()	10,000	19,062
Other Designated Funds	86,124	1	×	Û		86,124
Total Designated Funds	247,950	10,062	200,977	ā	298,591	355,626
Restricted - Property	1,229,540	*	106,917	ï	r	1,122,623
Other Restricted Funds						
Personal Emergencies	237,597	58,932	54,794	(11,054)	%	230,681
United Nations Observer *	(57,524)	107,184	126,583	ı	59,235	(17,688)
Theological Education	58,114	121,109	148,871	ű	,	30,352
Continuing Indaba	205,278	310,548	422,636	ı,	E	93,190
Other Restricted Funds	80,253	398,899	366,899		4003	112,253
Total Other Restricted Funds	523,718	996,672	1,119,783	(11,054)	59,235	448,788
Endowment	490,320	52,182	Ē.	(26,356)	(25,674)	490,472

*Note: The Trustees plan to clear these deficits during 2012

2,223,518

(37,410)

2,746,568

2,416,317

2,591,179

The Anglican Consultative Council

Notes to the Financial Statements
For the 17 month period ended 31 December 2011

Standing Committee/ ACC and Primates' Meeting- These are financed by annual allocations from general funds to meet expenses related to meetings which may vary significantly from year to year. The ACC normally meets once every three years and the Primates every two years.

Unity Faith and Order -This is financed by annual allocations from general funds to support the deepening of communion between the member-churches and meetings between representatives of the Anglican Communion and other Churches.

Mission – The fund provides for meetings of the recently set up Evangelism and Church Growth Initiative and also the Anglican Relief and Development Alliance.

Personal Emergencies Fund - The purpose of this fund is to meet urgent or critical medical needs of bishops, clergy, lay workers, their families and dependants.

United Nations Observer - Following the granting to the ACC of Non-Governmental Organisation special consultative status by the United Nations Organisation an Anglican Observer was appointed and funded by a consortium of donors.

Theological Education – The Department of Theological Studies is funded by outside grants most notably from Trinity Church, Wall Street.

Continuing Indaba - This project was set up during 2009 to develop and intensify relationship within the Anglican Communion by drawing on cultural models of consensus building for mutual creative action.

Taxation The Anglican Consultative Council is a registered charity and is obliged to comply with the HM Revenue & Customs Self-Assessment rules. However, its charitable activities are exempt from United Kingdom direct taxation.

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Notes to the Financial Statements

For the 17 month period ended 31 December 2011

Pension Commitments The Council participates in the Church of England Defined Benefits Scheme, part of the Church Workers Pension Fund.

The ACC is unable to identify its share of the underlying assets and liabilities, as each employer is exposed to actuarial risks associated with the current and former employees of other entities participating in the Defined Benefits Scheme. An actuarial valuation of the Fund was carried out as at 31 December 2010. The result was a deficit in a section of the scheme which will require a payment of £32,865 per year for a period of 10 years until 2022 and the ACC's contribution rate will be revised with effect from 1st April 2012. This liability is fully reflected in these accounts.

The scheme has been closed to new members since October 2004.

At 31 December 2011 the ACC had 0 active members and 18 deferred pensioner members in the scheme.

Staff affected by the closure of the scheme and staff that have joined the ACC since then are able to join the Church Workers Defined Contribution Scheme to which ACC contributes 10%.

13 There were no outstanding capital commitments at the year end.