



Minutes of a Standing Committee meeting held at St Andrew's House, London, 3 to 6 September 2015

Present:

President

The Most Revd and Rt Hon Justin Welby

Chair

The Rt Revd Dr James Tengatenga

Vice Chair

Canon Elizabeth Paver

Elected by the Primates' Meeting

The Most Revd Samuel Azariah

The Most Revd David Chillingworth

The Most Revd Dr Daniel Deng Bul Yak

The Most Revd Dr Katharine Jefferts
Schori

The Most Revd Dr Paul Kwong

The Church of Pakistan

Scottish Episcopal Church

Province of the Episcopal Church of South Sudan &
Sudan

The Episcopal Church

Hong Kong Sheng Kung Hui

Elected by the ACC

Mrs Helen Biggin

The Rt Revd Eraste Bigirimana

Professor Joanildo Burity

The Rt Revd Dr Ian Douglas

The Rt Revd Dr Sarah Macneil

Mr Samuel Mukunya

Church in Wales

Anglican Church of Burundi

Igreja Episcopal Anglicana do Brazil

The Episcopal Church

The Anglican Church of Australia

Anglican Church of Kenya

Secretary General

The Most Revd Dr Josiah Idowu-Fearon

ACO staff in attendance

Mrs Christine Codner, Executive Officer

Ms Terri Miller, Interim Editor

Mrs Stephanie Taylor, minutes

Mr Tim Trimble

Apologies:

1. Welcome & Introduction to the Agenda

SC/2015/01/1

The Chair welcomed members of the Standing Committee to the meeting and welcomed The Most Revd Dr Josiah Idowu-Fearon to his first Standing Committee meeting following his appointment as Secretary General in July. The Chair outlined the agenda for the meeting noting a change to the running order. The Finance and Administration Committee had met the day before and were beginning to think about strategic development and expressed a desire to incorporate strategy and finance as one conversation. Day 4 would therefore be devoted to this conversation.

The Standing Committee discussed the current situations in Burundi; and South Sudan. Statements were drafted and approved by Standing Committee.

2. To note the minutes of the meeting held 28 November – 2 December 2014

SC/2014NOV/01/2

The minutes of the Standing Committee meeting held 28 November - December 2014 were approved by the meeting and signed by the Chair as a true record. It was no longer necessary to adopt a full discussion style of minutes and a briefer standard record format would be used from now on.

3. Brief orientation for Standing Committee members

SC/2015/04/1

The Revd Canon John Rees joined the meeting for agenda items 3 to 5. Three papers had been circulated to remind trustees of their responsibilities as recommended by the auditors: *Roles and Responsibilities of Charity Company Directors or Trustees*; *Guidelines for Meetings of the Anglican Consultative Council*; and *Chairman's Notes*.

Canon Rees drew Standing Committee's attention to the duties of trustees as directors of the company and in particular the need for independent judgement; reasonable care and diligence; and avoiding conflicts of interest.

Canon Rees also drew attention to the *Guidelines for Meetings of the Anglican Consultative Council*, an adjunct to the Constitution. This was particularly important in the run up to the plenary meeting in Lusaka for ACC-16 in April 2016. The guidelines set out how an ACC meeting was to be organised and conducted. Canon Rees drew attention to the responsibilities of Standing Committee members, and asked members to reflect on the guidelines and feedback any comments, particularly in relation to section 2 regarding arrangements for meetings. Canon Rees also drew attention to the appointment and duties of the chairs of each session; and on the emphasis to reach decision by consensus and not by taking votes.

Canon Rees commended the paper, *Chairman's Notes*, which set out how the Chair was to conduct meetings. Standing Committee members were invited to feedback to Canon Rees if it was felt that the guidance was odd or culturally inappropriate.

Reflecting on the experience of ACC-15 it was agreed that a brief paper outlining process would be helpful to participants and that this paper would need to be translated where necessary, and at the very least available in Spanish and French. Substantial orientation in small groups at the beginning of the schedule was also necessary.

The Committee thanked Canon Rees.

4. Register of Interests

SC/2015/04/2

As part of its accountability as a charity, the ACC maintained a record of actual and potential conflicts of interest on the part of the trustees. This was held by the Director for Finance and Administration. Standing Committee members were asked to complete the form provided if appropriate and forward it to Mr Tim Trimble.

5. To note the Code of Conduct Policy

SC/2015/04/3

A copy of the code of conduct concerning discriminatory behaviour, harassment and sexual harassment was included in members' packs for the meeting.

6. Secretary General's Report

SC/2015/02/1

The Most Revd Dr Josiah Idowu-Fearon presented his first report to Standing Committee as Secretary General. He thanked the Chair, and staff for their warm welcome, prayers and encouragement. Archbishop Idowu-Fearon presented his report in two parts: his stewardship so far; and items to draw attention to from the previous Standing Committee meeting.

Archbishop Idowu-Fearon attended the consecration of three indigenous priests in the diocese of Peru. Two observations were highlighted from this visit to South America: the need to give the Province a sense of belonging to the Communion through communicating with them in Spanish; and the need to assist the three newly consecrated bishops to attend the new bishops training in Canterbury in January 2016, and to provide them with an opportunity to gain a working knowledge of English. A letter from the Bishop of Peru was received informing that National Synod had passed a motion requesting that the diocese of Peru be removed from the Province of South America, and that a new Province of Peru be formed. [This was to be discussed under agenda item 13].

A three-day visit to the Most Revd Dr Mouneer Anis, Primate of Jerusalem and the Middle East, Bishop of Egypt, and Chair of the Global South Group had been undertaken to work out opportunities for the Archbishop of Canterbury and the Secretary General to play a role at the Global South Conference in Tunisia in October 2015. Archbishop Anis was willing for Archbishop Welby to have a plenary session with all delegates, and also to hold meetings with primates and bishops attending. There would also be the opportunity for the Anglican Communion Office to bring staff to share information on the work undertaken. This was important as Archbishop Idowu-Fearon noted the need to increase awareness of the work of the ACO, and for Anglicans to feel a part of it.

Archbishop Idowu-Fearon reported that his visit to the Provincial Secretaries Conference in Dublin in August 2015 had been very beneficial and had broadened perspectives vis a vis what was going on in the Communion. It was important to seize the opportunity to solicit support as we seek to serve provinces better by sending us news and information from their parts of the Communion.

Archbishop Idowu-Fearon drew attention to agenda items and resolutions considered at the previous Standing Committee meeting. An update was provided on Theological Education in the Anglican Communion. A meeting was held with the Board of Trustees of the St Augustine's Foundation to conclude the application for financial support for a staff member for this department at the ACO as requested by the ACC. Observations were raised by the trustees particularly with regards sustainability, and Mr Stephen Lyon had worked to address those observations, and was to make formal representation to the trustees in support of the application. [This was to be discussed under agenda item 19].

Archbishop Idowu-Fearon drew attention to areas of work in need of further funding including the networks and particularly NIFCON; Mission; and the UN Office. Standing Committee members were asked to consider the possibility of providing financial assistance for the networks to travel to meetings. Neither the Director for Mission; nor the Representative to the United Nations in Geneva had an assistant. Standing Committee was requested to look into these areas in order to give the departments the opportunity to perform better.

Standing Committee members welcomed the focus on linguistic inclusion and commended the steps already taken in Communications. It was requested that simultaneous translation be provided at the new bishops' course in Canterbury for the new indigenous bishops in Peru. It was suggested that there could be a role for networks particularly with regards Spanish, Arabic and Lusophone speakers. Funding needs highlighted the importance of a strategic approach to budgeting. An opportunity to look at the Finance papers with a developmental eye was to be provided later under agenda item 24.

Resolution 1: The Revd Canon Dr Alyson Barnett-Cowan

The Standing Committee wishes to:

- *thank The Revd Canon Dr Alyson Barnett-Cowan for filling the vacancy of Interim Secretary General especially in the light of her own personal challenges;*
- *and to express solidarity with and condolence to Canon Barnett-Cowan following the death of her husband Bruce.*

Moved by Bishop James Tengatenga; seconded by Professor Joanildo Burity. Agreed.

Standing Committee noted the labours of the selection committee charged with appointing a new Secretary General and expressed gratitude for the committee's work and call in appointing Archbishop Idowu-Fearon.

7. To consider a proposal for a Lusophone Network

SC/2015/18/2

A letter with the declaration of the II Meeting of Portuguese-Speaking Churches of the Anglican Communion was received from Bishop Jorge Pina Cabral. The declaration contained a request to the Anglican Consultative Council for the creation of the Portuguese Network of the Anglican Communion.

Resolution 2: Portuguese Network of the Anglican Communion

The Standing Committee:

- *notes with pleasure the application letter from Bishop Jorge Pina Cabral;*
- *indicates in principle, willingness to recognise the Portuguese Network of the Anglican Communion;*
- *and forwards the guidelines for networks for information. The Standing Committee wishes for this document to be translated into Portuguese.*

Moved by Bishop Sarah Macneil. Agreed.

Bishop Katharine Jefferts Schori requested that the network be encouraged to attend ACC-16, and suggested an invitation be extended as part of the letter responding to Bishop Pina Cabral.

8. Presentation on Mission

Interrelated presentations were made reporting on programmes within the Mission Cluster.

8.1 Anglican Alliance

SC/2015/22/1

The Revd Rachel Carnegie, co-Director presented the report of the Anglican Alliance, and gave apologies on behalf of co-Director Revd Andy Bowerman, who could not be present. In presenting her report Mrs Carnegie invited the Standing Committee to shape and reflect on the work of the Anglican Alliance in order for it to be as effective as possible. The Biblical image of the loaves and the fishes was presented as representative of the work of the Alliance; a convening platform by which each province brings its gifts to be transformed; with mission integral to the work.

The Anglican Alliance received funding from the Lambeth Partners for the period 2011-2015; support was to be sought from Provinces and other sources.

Mrs Carnegie reminded Standing Committee that as a charitable company owned by the trustees; the ultimate guidance was with Standing Committee members, and the Anglican Alliance Board Advisory Council which was established in 2014 under the Chairmanship of Revd John Deane. The Advisory Council meets biannually.

The Anglican Alliance is a global team with staff in London, and four regional facilitators. A fifth facilitator, Mr Clifton Nedd, had joined representing the Caribbean.

Regional consultations had taken place, most recently in South Asia, the Pacific, and Africa; a Europe consultation was to take place in September 2015. Three global priorities had emerged: supporting the empowerment of women and youth; working to end human trafficking and modern slavery, and raising the rights of migrants and refugees; and advocating for climate justice, and sharing strategies to mitigate and adapt to climate change and ensure food security. There were three pillars to the relief approach: prayer; information; and convening to develop a response. This had been a genuinely challenging period with an acceleration of crises. Mrs Carnegie presented a case study from Burundi. She had been touch with the church leadership and asked what to pray for, what to share, and what could be done to assist. Churches in the DRC and Rwanda had been receiving Burundian refugees, and the Alliance website had highlighted the work of Anglican churches in the region. Increasingly church leadership was found to be under incredible duress; Mrs Carnegie highlighted the situation of displaced bishops in South Sudan; and asked if the shepherds are in crisis how can we care for the sheep? The Standing Committee's advice on funding sources would be valued, said Mrs Carnegie.

Development work was about sharing skills and expertise, and examples of this were the Commonwealth Professional Fellowship Scheme; and asset-based development work with CAPA, who were rolling this work out across Africa. Facilitators from across Africa had come together to learn from this process. The approach was also being picked up in Wales, Brazil, and the Philippines.

Advocacy priorities were global: climate justice; gender justice; Sustainable Development Goals; and the role of faith in development; regional: peace and reconciliation; and national: supporting the capacity of the local church on their own issues and connecting with others. A joint initiative with the Australian churches and agencies to advocate for the inclusion of climate change on the agenda of the G20 which met in Australia in November 2014; and a Communion-wide petition, 'Oceans of Justice' had mobilised Anglicans for climate justice. Advocacy was carried forward through the 'Eco Bishops' in the run up to the United Nations Conference on Climate Change, which was to take place in November/December 2015.

Mrs Carnegie concluded that the role of the Alliance was to link voices from the ground with leaders from across the Communion; and to communicate the Good News. The website had been crucial in this, and Mrs Carnegie was pleased to have worked with Ms Terri Miller, Interim Editor, to this end. Mrs Carnegie welcomed the insights of Standing Committee members to take the work forward.

8.2 Mission, including Anglican Witness

SC/2015/15/1; SC/2015/15/2; SC2015/15/3

The Revd John Kafwanka, Director for Mission presented the Mission Report. Mr Kafwanka referred to three reports: a substantial document, *Intentional Discipleship and Disciple-Making*; a proposal from Anglican Witness on this theme; and a summary report on the work of the Mission Department.

The work of Anglican Witness derived from the Lambeth Conference 2008 and the Evangelism and Church Growth Initiative. Mr Kafwanka had made a request to Standing Committee in May 2014 for a discipleship theme to be the vision for the next three ACC meetings. The Anglican Witness Core Group met in Canada in June 2015 and identified issues which emerged clearly within the Communion. These were: low commitment and a lack of impact within the community; a lack of confidence to share personal faith; a paucity of role models for the next generation; a view of the Church as irrelevant; and repeated calls for ways of equipping people more effectively to live and speak the Gospel in their everyday lives. There was, concluded Mr Kafwanka, a big divide between professed faith and lived faith; and a desire for confident, committed disciples. Mr Kafwanka proposed a season of emphasis on intentional discipleship. The vision needed to be Communion wide in order to make discipleship part of the DNA of who we are; and the opportunities for learning, collaboration, and the mobilisation of resources to equip cut across every section, North and South. Mr Kafwanka requested the Standing Committee approve the proposal and request that ACC issue a call to the whole Communion to commit itself to a Communion wide vision of intentional discipleship and disciple-making for a period covering three ACC meetings, ACC-16 to ACC-19; Mr Kafwanka further requested that it confirm the principle decision of May 2014 for discipleship to be the theme of ACC-16.

Mr Kafwanka was thanked and commended for the quality of his report. Standing Committee confirmed their principle decision of May 2014 and expressed support for a focus on intentional discipleship at ACC-16 in Lusaka whilst not wishing to pre-judge and author the work of ACC for the next nine years. This was to be discussed further under agenda item 14.

8.3 Continuing Indaba

SC/2015/17/1

The Revd Canon Phil Groves, Director for Continuing Indaba presented his report. Quoting the Archbishop of Canterbury, Canon Groves said that reconciliation was the hallmark of Anglicanism. The Continuing Indaba process and materials was about equipping this work.

Canon Groves shared stories and presented case studies from around the Communion where the Continuing Indaba process and materials had inspired and were being used including in the diocese of West Yorkshire and the Dales; Burundi; Virginia, New York and Los Angeles; Australia; Scotland; and the diocese of Recife. Links had been made between different parts of the Communion and experiences shared. The Bishop of Mbeere, Kenya had visited New York and Virginia and heard about their experience of reconciliation over issues of gun violence and racism. The diocese of Los Angeles invited primates from The Episcopal Church, Korea, and

Japan to a reconciliation event in Koreatown, Los Angeles. In Scotland, Continuing Indaba had benefited the conversation around human sexuality.

In the coming year Canon Groves would be leading a course on reconciliation at Coventry Cathedral, and a Lent course was planned for Canada. He had been invited to speak at the Christian Council of East Asia, and to New Zealand and Polynesia for a month long visit. Canon Groves was also in talks about translating Living Reconciliation into Korean and Swahili.

The Standing Committee expressed their thanks and wished Canon Groves every blessing for his work.

8.4 Women in Church & Society

SC/2015/24/1

The Revd Terrie Robinson, Director for Women in Church and Society presented her report. At ACC-13 in 2005 a resolution sought the full implementation of Millennium Development Goals (MDGs) within the provinces of the Anglican Communion with men and women addressing women's concerns, and yet observed Mrs Robinson, we were a long way from seeing full inclusion leaving the predominantly male leadership with the responsibility of standing in solidarity and acting on the good news of all as welcome agents in creation. Progress on gender-based violence, and women's participation was slow and uneven. The original MDGs were to expire at the end of 2015 and a new set of MDGs had been announced which included achieving gender equality and the empowerment of women and girls. The goals had a number of indicators and it was necessary to contribute and scrutinise our own culture and practices within our Churches and the Communion said Mrs Robinson.

A delegation of Anglican women had attended the United Nations Commission on the Status of Women (UNCSD) in New York in March 2015 and had drawn up a statement including a 'challenge to the Communion' with a request that this be forwarded to ACC-16. The statement was included as an appendix to Mrs Robinson's report.

Mrs Robinson continued to support the networks of the Anglican Communion, and a conference of the International Anglican Women's Network (IAWN) was to take place in India in October 2015. The conference would bring together 20 key workers in women's ministries in the Churches of North India, South India, Bangladesh, Pakistan, Ceylon, and Myanmar and would provide an opportunity to meet 'indaba-style'.

Mrs Robinson's work with the We Will Speak Out coalition continued, and in February 2015 an international interfaith consultation had been co-hosted with the Foreign and Commonwealth Office (FCO) entitled 'Mobilising faith communities in ending sexual violence'. Nine Anglican participants were included at the conference. This led to a faith leaders' declaration, and a number of Anglican Churches partnered with coalition members and have benefited from training sessions for church leaders, workshops for men, and legal assistance.

There was evidence, Mrs Robinson said, which showed that the key causes of violence against women as unequal power relations; adherence to rigid stereotypes; and broader cultural violence. In promoting the broader issue of gender justice it could be claimed as a Gospel issue of just and respectful relations between women and men, girls and boys.

The new Anglican Communion website included a section *Communion Women* collecting tools for transformation which was expected to grow.

In June 2015, Mrs Robinson participated in a Christian Aid-facilitated symposium which led to the instigation of an international Faith Movement for Gender Justice. Mrs Robinson has accepted the role of co-Chair of the Inception Group which was to shape the way forward for the movement. A series of regional workshops and national consultations with faith leaders was planned, the first of which would take place in Brazil in October 2015, and Nairobi in November 2015.

The Standing Committee celebrated the progress that had been made in the last five years. Bishop Jefferts Schori urged this body to attend to its own practices with regards co-opted members. The Standing Committee expressed strong support for Mrs Robinson's work with the Faith Movement for Gender Justice and endorsed her role as co-Chair of the Inception Group.

8.5 Networks

SC/2015/18/1

Mrs Robinson commended the reports of the Anglican Communion Networks.

Bishop Susan Moxley had taken up the role of Chair of the Anglican Peace and Justice Network (APJN) and had been consulting with members on themes to focus on, and on the benefit of international gathering. It is expected that the APJN may come to ACC-16 with a proposal for an Anglican 'Decade of Reconciliation'. Archbishop Welby observed that reconciliation was integral to the life and discipleship of the Church. It was agreed that it would be fruitful for Mrs Robinson to advise the APJN of the theme of discipleship for ACC-16 and to consider reconciliation as a natural part of discipleship.

The Anglican Communion Safe Church Network (ACSCN) has put forward two draft proposals: a 'Protocol for the disclosure of Ministry Suitability Information between the Churches of the Anglican Communion'; and an inter-Anglican commission charged with preparing guidelines for the protection of vulnerable persons. Standing Committee directed that the proposals were to be put to ACC-16.

The Standing Committee expressed its thanks to all those who volunteer their time in their involvement with the networks of the Anglican Communion.

8.6 UN Office (Geneva)

SC/2015/16/2

The Revd Canon Flora Winfield, Anglican Communion Representative to the United Nations institutions in Geneva presented her report. Canon Winfield expressed gratitude for the mandate given her at the Standing Committee meeting of May 2014 and valued the opportunity of accountability and review of her work that presenting to Standing Committee provided. Canon Winfield requested that Standing Committee reflect on the lack of parity in this respect with reference to her colleagues at the UN Office in New York.

Canon Winfield noted that recent months had seen especially dire and protracted humanitarian emergencies in South Sudan, and Burundi. Prolonged emergencies resulted in exhaustion of the humanitarian effort. There was an extraordinary degree of human suffering which brought a huge opportunity for service and response.

In May 2014, two priorities were set for Canon Winfield's work: 'Welcoming the Stranger: Affirmations for Faith Leaders'; and birth registration. The numbers of people forcibly displaced had risen from 6,000 per day in 2011 to 46,000 per day in 2014. We were, Canon Winfield observed, existing in a humanitarian architecture where multiple long-term crises were the 'new normal'. In the context, partner organisations were now more willing than ever before to work with religious partners. In some places the Church was the only structure for social organisation available. Anglicans had been at the fore front of those responding with loving service to the 59.5 million displaced persons and refugees, 86% of whom were in the developing world.

Canon Winfield suggested some questions for reflection by the Standing Committee with regards to representation and interaction with the United Nations instruments. She suggested Standing Committee consider the appointment of special representatives of the Communion on particular issues. Canon Winfield also suggested regional seminars for bishops and other leaders for capacity building.

The Standing Committee thanked Canon Winfield for her report.

9. Compass Rose

Bishop Andrew Doyle, President of the Compass Rose Society joined the meeting for this agenda item to discuss financial support to the work and programmes of the Communion. Bishop Doyle gave a short history of the Compass Rose Society which traced its roots to Archbishop Carey's trip to Sudan in 1993. The Society had members in 13 countries with most residing in the United States, Canada, and Hong Kong. The Society saw its ministry as one of funding the communication efforts of the ACO, particularly through *Anglican World* magazine and the Anglican Communion website. Bishop Doyle observed that members increasingly wanted information on the work being funded by their donations, and therefore there was a need to be attentive to transparency. Bishop Doyle circulated a list of grants made, highlighting the E-Reader Project in South Africa which provided seminarians with access to theological texts.

Bishop Doyle pledged to increase the Compass Rose Society's financial support to the ACC and the ACO from 500,000 US dollars in 2016 rising to 850,000 US dollars in 2020. In making this unrestricted gift the Society was committing itself to the budget of the ACC and allowing Standing Committee, the Secretary General, and the Archbishop of Canterbury to decide on the best use of the funds, thus strengthening the Secretary General and Archbishop of Canterbury. Bishop Doyle also offered assistance in the transition following strategic conversations. Transparency and a strategic plan were essential in providing clarity to the Society's members, and how communications was included in the strategic plan was important as it helped the Society to 'tell the story better'.

The Standing Committee thanked Bishop Doyle and warmly welcomed the generosity of the Compass Rose Society.

10. Co-opted Members to the ACC: vacancies to be filled

Canon Rees joined the meeting for this agenda item. Standing Committee was asked to consider appointments to replace those co-opted members who had come to the end of their term following the last meeting of the ACC (ACC-15). The Standing Committee may appoint up to six additional members to ACC in order to achieve balanced representation and to assist with the work of the Council in achieving its objects. Canon Rees advised Standing Committee to consider what they would like to achieve through the selection of co-opted members, and to consider how long co-opted members should serve. Length of service was particularly pertinent to youth representation.

Standing Committee members were reminded that Bishop Dhiloraj Canagasabey, Church of Ceylon, had been co-opted for one term only (ACC-15). At its May 2014 meeting, the Standing Committee had asked the Secretary General to write to the Church of Ceylon on its behalf to invite the Church to nominate a lay woman for co-option to the ACC. The Church of Ceylon responded requesting that Bishop Canagasabey serve an additional term owing to ongoing difficulties and legal matters affecting the Church which Bishop Canagasabey was dealing with.

Resolution 3: Anglican Church of Ceylon – ACC membership

The Standing Committee appoints Bishop Dhiloraj Canagasabey, Anglican Church of Ceylon for one additional term only as a co-opted member of ACC (ACC-16).

Moved by Archbishop Welby; seconded by Bishop Sarah Macneil. Agreed.

The Standing Committee noted the following as criteria to be applied in the selection of co-opted members: representation of extra-provincial Churches; equal representation of women; representation of people with disabilities; and those who had experienced conflict or violence. Standing Committee were particularly mindful of ACC resolution 13:31 on achieving equal representation of women in decision-making structures and noted that ACC-16 membership comprised 77 members of whom 17 (not including co-opted members) were women. Standing Committee also noted that length of appointment term should be as flexible as possible in order to enhance the opportunity of utilising co-options to achieve balanced representation and assist the Council in achieving its objects. Future appointments therefore, were to be made on a meeting by meeting basis (with reference to ACC). It was recognised that where co-opted members had already received correspondence relating to ACC-16 it was not appropriate to implement this decision for ACC-16 but it was requested that in respect of ACC-17 and Revd Canon Ulla Monberg, Standing Committee's generous invitation be revisited in light of the original mandate concerning co-opted members.

Resolution 4: Co-opted Members to the ACC: vacancies to be filled

The Standing Committee authorises the Archbishop of Canterbury, the Secretary General, and the Chair, to nominate co-opted members to the ACC on its behalf according to criteria identified by the Standing Committee.

Agreed.

11. Bishop Graham Kings, Mission Theologian in the Anglican Communion

At the request of Standing Committee, Archbishop Welby provided information on the role of Mission Theologian in the Anglican Communion. Lambeth Palace lacked capacity in the area of theology of mission on an international basis. The seven-year post was created by the Archbishop of Canterbury, the Church Mission Society (CMS), and Durham University, in partnership. The role was entirely self-funding. Bishop Graham Kings was appointed to the role and has a background of extensive engagement in Kenya as a theologian and teacher. He has also been appointed as an honorary professor at Durham University. The ACO was approached to participate in the creation of the post but the then Secretary General declined.

The Standing Committee expressed a desire to explore practically as well as in principle how to support this development. Archbishop Welby welcomed the ACO's involvement and was to put the Secretary General in touch with Bishop Kings.

The Standing Committee noted the governance issues raised and wished to express its support to the new Secretary General and desire to play a proactive role in which they were in continuous communication particularly with reference to decision-making.

12. Lambeth Conference Company

The Lambeth Conference Company continues to hold administrative responsibility for any future Lambeth Conference. Professor Michael Wright, Chair of the Lambeth Conference Company presented his report.

The Ormerod Report recommended a reorganising of the affairs of the Lambeth Conference Company following debts incurred by the 2008 Lambeth Conference. The Lambeth Conference Company appointed independent directors and Professor Wright took on the role of Chairman of the Board of Directors in 2011. The Board comprises four directors: the Chair, Professor Wright; the Secretary General of the Anglican Communion; a representative from Lambeth Palace - formerly Mr Christopher Smith, and currently Bishop Nigel Stock; and the Secretary to General Synod - currently Mr William Fittall but this will change when Mr Fittall retires in November 2015.

The previous debts had been dealt with but there was no money to move forward. A feasibility study for a future Lambeth Conference had been commissioned and a report produced by Mr Alan Wallace. The cost of a future Lambeth Conference was estimated at £8-10 million. The study and cost was based on assumptions concerning numbers and venue. The University of Kent had been approached as part of the feasibility study and Professor Wright expressed confidence in them. The University of Kent would require a lead time of three years and a

deposit of £200,000. In particular physical modifications would need to be made to the campus. It was also important to note that Canterbury Cathedral has major building projects in hand. Security would also need to be planned. The previous conference was considered an internationally important event and security was covered by the state authorities. A job description for the role of Conference Manager has been drafted.

The organisational structure placed executive responsibility with the Secretary General but tasks the independent Chairman of the Board with responsibility for moving forward. As recommended by the Ormerod Report this married the business elements with the planning elements. The Board stood ready to respond when any decision for a future Lambeth Conference takes place.

Canon Elizabeth Paver as vice-Chair of the ACC, and Chair of the Inter-Anglican Finance and Administration Committee, said that money had been put aside each year for any future Lambeth Conference, and that whilst this was small compared with the total estimated cost, there was potential for this to be used to resource further fundraising. Concern was expressed as to whether or not all provinces were putting aside money in the same way. Bishop Jefferts Schori suggested a minimum lead time of five years and the immediate initiation of a strategic fundraising programme.

Bishop James Tengatenga, Chair of the ACC, thanked Professor Wright for his report and the work undertaken thus far, and noted the areas to be looking at going forward.

13. The Anglican Church of Peru

An email was received from Bishop Bill Godfrey, Bishop of Peru. Following the meeting of the Province of South America in Santiago, Chile, the Anglican Church of Peru was authorised to ask permission from the Anglican Communion to be recognised as a new Province, the Province of Peru.

It was agreed that the Standing Committee would authorise the Secretary General to respond to the request welcoming the liveliness and the desire for church growth that the request represented whilst referring to the *Guidelines for the Creation of New Provinces and Dioceses*. The Standing Committee authorised the Chair and the President together to satisfy themselves that the appropriate steps had been taken in advance of changing the constitution subject to a two-thirds majority approval by the primates. The Standing Committee noted that there were some particular additional ramifications with regards ACC representation and that this information needed to be communicated as part of the content of the letter responding to the request.

14. ACC-16

SC/2015/04/5

Mr Stephen Lyon presented his report on the planning for ACC-16 and requested the Standing Committee review the proposed draft agenda.

Mr Lyon presented two papers: one providing a practical update on the planning for ACC-16 (SC/2015/04/5); and an additional paper entitled 'Moving towards a framework for the ACC-16 programme'.

It was clear that planning for ACC needed to involve provinces in moulding and contributing to the programme. To that end, Mr Lyon had written to all primates and Provincial Secretaries asking two questions: "What has happened in your Province as a result of ACC-15?"; and "What are some of the themes and priorities you would like to see reflected in the programme?" Provinces were asked to channel their responses through their Provincial Secretary. The Provincial Secretaries met at their conference in Dublin in August/September 2015 and one session of the conference programme was devoted to discussing these questions. The paper 'Moving towards a framework for the ACC-16 programme' listed the themes which emerged from this process and broadly clustered them into four areas: environmental issues; mission, evangelism and discipleship; refugees and migrants; and, reconciliation and difference. Three additional themes which did not easily fit into these four groupings were also listed. Mr Lyon noted that considerable work was going on at the ACO in the areas identified.

Mr Lyon outlined suggestions for the programme as follows: two sessions as 'open space'; two sessions devoted to mission, evangelism and discipleship; that the broad themes of refugees and migrants, and environmental issues be explored on the Friday when the Networks would be part of the programme; and that on the second Saturday a day conference be held in conjunction with the Church in Lusaka. Mr Lyon noted the importance of being clear as to what was to be achieved from the discussions particularly with reference to resolutions as the way resolutions were dealt with had been one of the weakest areas of ACC. Mr Lyon suggested Canon Rees provide training on dealing with resolutions; and that resolutions be dealt with in a block at the end of ACC.

Mr Lyon also noted the time required for the full set of elections which were due to take place at ACC-16. It was likely that the programme would provide less time for reporting back and looking at mandates for future work. Mr Lyon also noted that elections needed to take place in a specified order. Standing Committee requested that the election process be monitored and support given particularly with reference to first-time attendees. It was also suggested that information on how elections would be conducted be given at the beginning of the meeting.

The Standing Committee agreed that a resolution committee be appointed prior to ACC-16 and that this committee would produce ground rules for the way resolutions should be framed, and guidance on the purpose of resolutions. The Secretary General was to appoint the Chair, and one member for the committee, and they would be joined by 2-3 people from the ACO. The committee would meet virtually and draw up ground rules and guidance to be signed off by the Standing Committee. It was suggested that agreed statements be included in a communiqué issued at the end of the meeting.

Standing Committee affirmed their agreement to structure the programme around the broad themes identified and suggested the additional theme of youth work and the role of youth in church life within the broad theme of mission, evangelism and discipleship. Mr Lyon responded that a youth conference was to take place immediately prior to ACC-16. The Revd Rachel

Mash had obtained funding from Tearfund to bring five young people from each diocese in Southern and Central Africa. The youth conference was to overlap with Standing Committee so there was the possibility of meeting with some of the delegates; and they would also remain for the opening service of ACC-16.

Standing Committee also advised that the theme of non-Anglophone voices identified by the provinces was an important one and could be included within the broad theme of reconciliation and difference. Bishop Jefferts Schori encouraged the development of translation networks, and noted a sense that Spanish-speaking Anglicans were scattered without opportunity to come together; the 'open space' sessions might be a way of bringing Anglicans sharing a common mother tongue together she said. Mr Lyon confirmed that the Bible studies would be translated into Spanish and French, and welcomed feedback on other languages which may be required.

Archbishop Welby cautioned against the theme of Christian/Muslim relations specifically as listed within the broad theme of reconciliation and difference and proposed relations between faith communities more broadly as the former theme could be disempowering to Provinces where other religions were more relevant. Archbishop Welby also spoke in favour of an overall theme as this had the potential to help set a common vision which was in and of itself deeply healing. Archbishop Welby commended Mr Kafwanka's paper 'Intentional Discipleship and Disciple-Making'.

Resolution 5: Theme of ACC-16

The Standing Committee resolves that:

- *The theme of ACC-16 is 'Intentional discipleship in a world of differences';*
- *it is open to ACC-16 whether or not to carry the theme forward for further term(s).*

Moved by Bishop Sarah Macneil; seconded by Bishop Ian Douglas. Agreed.

Mr Lyon made two suggestions concerning the role of Standing Committee members at ACC-16: to act as hosts at the hotels and working together at the Cathedral; and to facilitate table groups of 8-9 people having conversations on particular pieces of business, and for the Bible studies. The Bible studies were on the Book of Ruth and had been put together by an international group and the requirement of the facilitator would be to read the passage and draw out the questions provided. Mr Lyon requested that if Standing Committee members were happy to take on this role, they read in a series of one sitting the Book of Ruth at least three times in a number of different versions, and for those whom English was not their first language in their own mother tongue.

Suggestions to enable Standing Committee members to support first-time attendees included: a 'buddy' system; information on which delegates were staying at which hotels; and a way of visibly identifying those who were undertaking the role of hosts. Mr Lyon confirmed that time had been set aside for orientation as this had felt rushed at the previous ACC.

The Standing Committee agreed that they would act as hosts alongside ACO staff particularly in relation to supporting first-time attendees; and that they would act as facilitators for 'table

groups'. Standing Committee would be prepared for and supported in this role; and Mr Lyon was to keep Standing Committee members informed with the pieces of information that would enable them to fulfil the role agreed.

Mr Lyon and the Secretary General were to visit Lusaka in November 2015 to meet the House of Bishops, and the local committees looking after various aspects of the arrangements. Mr Lyon also has a monthly conference call with Lusaka. It was expected that registration and travel forms would be sent out in October 2015.

15. Bible in the Life of the Church

SC/2015/14/1

Mr Stephen Lyon reported on the Bible in the Life of the Church Project. The project's inception was at ACC-14 in 2009 and the project phase would end at ACC-16. Mr Lyon identified three challenges: the sustainability of a distinct project that was not part of the ACO's core work; the legacy of the project; and achieving 'traction' in the Communion. Mr Lyon drew attention to his report which had outlined some areas of legacy. In particular a huge amount of work had been commissioned through the project, as well as other resources identified which had come to the attention of the project. Mr Lyon drew particular attention the following creative resources: the Norwich Maps; BIBLE360, developed in the Diocese of Brisbane; and the Parallel Gospel study based on a book by Edward Adams. Mr Lyon was pleased that one of the fruits of the project was the Bible studies for ACC. The project had also enabled a focus on how we engage with the Bible together across the Communion; and the value of engaging with those in a very different context to oneself. One example of this was an initiative in which seminaries met by Skype to have Bible studies together. Another piece of work commissioned through the project involved three scholars engaging by email for a series of four conversations on fundamental questions of understanding scripture. SPCK had expressed an interest in publishing this.

The aim of all of the resources was to encourage a deeper engagement with the Bible. Two groups of people had been identified: those whose engagement with the Bible did not go beyond Sunday; and those for whom engagement was regular but who had been engaging in the same way for a long time. It was hoped that some of these resources would encourage different engagement.

Mr Lyon hoped to have a printed booklet available by the time of ACC-16. The booklet would be of a similar style and quality to the report produced in 2012 but would be shorter and would be accompanied by memory stick and flash drive of resources. The resources would also be available on a number of websites. The resources would not be copyrighted and were intended to be freely available for reuse providing the source was acknowledged. Mr Lyon hoped that the job description of the planned role of Director of Theological Education would include developing this type of material.

Mr Lyon had made a funding application to provide a grant for having sections of material translated.

Standing Committee advised consideration of the business opportunity potential of the resources produced with a view to funding further projects.

Resolution 6: Mr Stephen Lyon and the Bible in the Life of the Church Project

The Standing Committee expresses its appreciation for the work of Mr Stephen Lyon on the Bible in the Life of the Church project and notes its wonderful healing contribution in all of its plurality.

Moved by Bishop Ian Douglas; seconded by Mrs Helen Biggin. Agreed.

16. The Oath of Allegiance

Archbishop Idowu-Fearon reported that the Chair had drawn his attention to the part of the Secretary General's commissioning service in which Archbishop Idowu-Fearon swore the Oath of Allegiance to the British monarch. Clarification was provided that the Oath formed part of the licensing as an Assistant Bishop in the Diocese of London, a role Archbishop Idowu-Fearon had been invited to in an honorary capacity. It was noted that it would have been appropriate for the licensing to have been carried out at a separate ceremony within the Diocese of London. Standing Committee expressed their desire to ensure good governance and requested to be consulted on such matters in order that they may advise and support the Secretary General.

17. To consider an invitation from Igreja Episcopal do Brasil for the next ACC meeting (2019)

SC/2015/04/6

The Standing Committee considered an invitation from Igreja Episcopal Anglicana do Brasil to host the next meeting of the Anglican Consultative Council in 2019. It was agreed that the Secretary General would respond to the invitation positively expressing delight at the meeting taking place in a Lusophone province. The Standing Committee also expressed a desire to think strategically about where future meetings may take place and to express a hope that a future meeting might take place in Nigeria. The Standing Committee noted a desire to decide in advance where the following meeting would take place in order that this could be announced at the meeting before.

18. Anglican Alliance: Report and Financial Statements

SC/2015/22/2

The Anglican Alliance has been established as a company under UK law, located in the Anglican Communion Office, and working closely with the ACO staff. Standing Committee members are members of the Company. Members were to receive the accounts, and comment on the slate of the Board of Trustees.

Co-Directors of the Anglican Alliance, Revd Rachel Carnegie and Revd Andy Bowerman presented the accounts. Mrs Carnegie drew members' attention to the list of trustees, two of whom were to step down in the next calendar year. Members would be sent the slate of proposed trustees and their approval sought. The Alliance had been generously supported by the Lambeth Partners for the last five years and that funding was to conclude in March 2016. The Alliance was negotiating funding from dioceses, and had ongoing commitments from Episcopal Relief & Development, The Primate's World Relief and Development Fund (PWRDF), and the Anglican Board of Mission (ABM). Approaches had also been made to Us (formerly USPG), and Christian Aid. Mrs Carnegie requested that members note the funding needs and welcomed suggestions of potential support.

Resolution 7: Anglican Alliance Report and Financial Statements

The Standing Committee as Members of the Anglican Alliance Charitable Company:

- *receives the Annual Report and Audited Company Accounts;*
- *notes the on-going need to broaden ownership from across the Communion especially with regards to fundraising;*
- *notes that Archbishop Josiah Idowu-Fearon as Secretary General of the Anglican Communion takes up his Ex-Officio position on the Board from the date his employment commenced.*

Moved by Bishop Sarah Macneil; seconded by Bishop Ian Douglas. Agreed.

19. St Augustine Foundation grant for Theological Education role

At its previous meeting the Standing Committee noted the frequent recognition at Standing Committee meetings, ACC and Primates' Meetings of the importance of theological education for our common life as Anglicans and awaited the appointment of the next Secretary General who was to explore its implementation with the Foundation.

Mr Stephen Lyon provided an update on progress to date. Mr Lyon began by providing some historical background. Ms Claire Amos had formerly served as Director for Theological Studies and had left the ACO to take up a post at the World Council of Churches (WCC). There had been two phases to Ms Amos's work: stimulating interest and recognition of the potential of theological education in the Communion; and filling some obvious gaps for study books and conference studies. At the time of Ms Amos's departure it was felt that the role needed to be used in a more strategic way. To this end, the Standing Committee through the Secretary General commissioned a report by Bishop Stephen Pickard. The report, *An Anglican Communion Approach to Theological Education: Report on Future Directions*, was presented at ACC-15, and resolution 15:25 recommended the implementation of the report's recommendations. These were: the working group TEAC2 be succeeded by a Commission on Theological Education; and a Director of Theological Education be appointed to the staff at the Anglican Communion Office. The resolution recognised that this was subject to external funding being found for the role as the post could not be funded out of the core budget of the ACO. The St Augustine's Foundation had made many grants in the area of theological education and mission and as part of their own due diligence, the Chair had approached the Secretary General with a view to assisting with a strategic way forward. In response the

Secretary General had given Bishop Pickard's report outlining the way the ACO wished to move forward.

On the basis of these conversations a funding application was made in support of the Theological Education role. At the same time the former Secretary General was appointed a bishop in the Church of Ireland; and two new trustees were appointed to the St Augustine's Foundation. Upon receipt of the application the trustees decided to await the appointment of the new Secretary General. It was also decided that the job description was to be revisited with some clear targets set. The Foundation also sought clarification on whether the post had the full support of the Standing Committee particularly in terms of sustainability. The grant if approved would provide funding for the role for five years and Standing Committee were requested to consider carefully whether a way could be found of incorporating the role into the core budget of the ACO.

Resolution 8: St Augustine Foundation grant for Theological Education role

The Standing Committee warmly affirms the application to the St Augustine Foundation for a grant to fund the role of Director for Theological Education; and notes this body's commitment to working towards the sustainability of the post.

Moved by Professor Joanildo Burity; seconded by Bishop Sarah Macneil. Agreed.

20. Inter Faith

SC/2015/13/1; SC/2015/13/2

Mr Stuart Buchanan from the Anglican Network for Inter Faith Concerns (NIFCON) joined the meeting for this agenda item. The Network having discussed how it communicates within the Communion believed that the title NIFCON was no longer helpful and requested that Standing Committee approve a proposal for a change of name. The Standing Committee approved the request by NIFCON to change its name to The Anglican Inter Faith Network (AIFN).

A religious persecution resource entitled *Out of the Depths* was being produced. Discussions for such a resource began 18 months ago and a meeting had taken place in November 2014 at which this project had started to be developed. The paper presented to Standing Committee (SC/2015/13/1) provided information on progress to date. Ecumenical responses would be gathered at the WCC consultation on persecution in November 2015 taking place in Albania. Task Group members Archbishop Michael Jackson and Bishop Michael Ipgrave had been invited to attend. It was expected that the resource would be finalised in time for ACC-16.

A Christian Muslim Digest was produced and looked at different issues arising around the Anglican Communion. The Digest was automatically sent to all primates and Provincial Secretaries, as well as having a small readership of subscribers.

Standing Committee sought clarification on the status as a network of the Anglican Communion. Mr Buchanan had been informed that it did not officially qualify as a network but this could be explored through a meeting with the Secretary General.

Standing Committee expressed desire for an exploration of what conditions exist for inter faith dialogue in different majority-minority situations as well as contexts in which faiths were equally represented. Bishop Jefferts Schori suggested that it would be helpful if this could form a small education piece at ACC-16 looking at dialogue and conversation.

21. Unity, Faith and Order

SC/2015/11/1

The Revd Canon Dr John Gibaut, Director for Unity, Faith and Order, presented his report. Canon Gibaut had joined the ACO in March 2015, having previously served at the WCC. Anglicans had influenced the faith and order agenda enormously from the very beginnings of the ecumenical movement in the early 20th century. Bilateral relationships began in the 1960s and Anglicans had led the way in developing the types of dialogue and with whom those dialogues took place. They had also identified the need for intra-dialogue. During his tenure at the WCC, Canon Gibaut had observed that when the Anglican Communion was fragile or strained, the entire ecumenical world became nervous. It was important to be aware of this privilege and burden.

The Anglican Communion was currently engaged in seven ecumenical dialogues; three of these dialogues were in the form of informal talks; and three had moved out of the dialogue phase and had become unity and mission work which had been received into the life of the Church. The dialogues had a two-fold purpose: the healing and restoring of full Communion; and dialogue between nations.

Canon Gibaut outlined the areas of business arising from the dialogues. The Anglican-Oriental Orthodox International Commission (AOOIC) had produced an agreed statement on Christology. Canon Gibaut commended the statement which was to go before ACC with a proposed resolution.

The final report of the Anglican-Methodist International Co-ordinating Committee (AMICC), *Into All the World: Being and Becoming Apostolic Churches*, was also to go to ACC. It was launched by the Archbishop of Canterbury and the Vice-president of the World Methodist Conference in Northern Ireland in March 2015 during St Patrick's Day celebrations. This was particularly appropriate as the Church in Ireland had gone further than any other in working towards full communion.

It was also likely but not certain that there would be an agreed statement on theological anthropology from the International Commission for Anglican-Orthodox Dialogue (ICAOTD). This was looking at questions of what it means to be human, and end of life issues.

Canon Gibaut outlined a potential expansion of dialogues which included the Moravian Church; the World Evangelical Alliance; the Pentecostal churches; and separated or "continuing" Anglican churches. Parallel structures to the Anglican Communion structures were being created including in the area of ecumenical partnerships, and therefore there was a need for conversation. Staffing was a challenge for dialogue expansion. Professor Joanildo Burity welcomed a potential dialogue with the Pentecostal churches, noting the growth of Pentecostalism and related missionary initiatives, and the impact of this in the Latin American and African context.

The Standing Committee welcomed the report of the Revd Canon Dr John Gibaut in drawing attention to future areas of work for the potential expansion of ecumenical dialogues.

Canon Gibaut noted the importance of being aware of how far the ecumenical movement had come, and of the need to continue moving forward. The impact of dialogues was measured in decades not years.

Canon Gibaut noted concerns regarding membership and representation on dialogues; of 38 Provinces, only 18 were represented on dialogues, and membership constituted 38 men and only 13 women. Canon Gibaut had raised the issue at the Provincial Secretaries conference in Dublin in August/September 2015.

The Inter-Anglican Standing Committee on Unity Faith and Order (IASCUFO) continued the work of intra-Anglican dialogue; in this it had been appointed in 2009 to a ten-year mandate by ACC. A large 120-page report had been presented to ACC-15 along with seven resolutions. There was some reception work to do and Canon Gibaut expressed a desire for the text to have a life apart from the report perhaps in a shorter book form.

Three areas of work were planned for ACC-16: Life in Communion; a study on theological anthropology; and an ecumenical report. The latter was due to be completed at the next meeting of IASCUFO to take place in Ghana in December 2015. Each area of work would be published within a single slim and digestible volume for ACC-16.

In discussing the challenges IASCUFO faced regarding full participation, Canon Gibaut said there was much to learn from the insights and methodologies of Canon Groves and Continuing Indaba. It was Canon Gibaut's hope that when IASCUFO's mandate and membership were due to be reviewed in 2019, Standing Committee might find a way of developing a strategic plan to renew IASCUFO and provide a steer as to how it might become a more effective agent. Canon Gibaut praised the skilful and diplomatic chairing of Archbishop Bernard Ntshoturi ably supported by the co-Chair Bishop Stephen Pickard, as well as the calibre of work the Committee had produced.

The Inter-Anglican Consultation on Liturgy (IALC) had met in Montreal in August 2015. The Chair of the steering committee had written to Bishop Tenganenga and a communiqué attached. In particular the nomination of an ACC representative was requested to act as a direct link between the IALC and the ACC. Standing Committee directed that this request be taken to ACC-16.

Canon Gibaut provided an update on the Anglican Covenant. A list was maintained on the Anglican Communion website. To date, 14 Churches had formally responded; 11 of whom had said yes. This figure had a certain ecclesiological density. Canon Gibaut had attended the conference of the Provincial Secretaries in Dublin in August/September 2015 and had asked where each province was up to; of the 29 provinces represented at the meeting, six said yes; three no; three no comment; seven were still moving through the synodal processes; and ten were no response. Therefore the situation was complex and confusing.

The Standing Committee directed that a report be given at ACC-16 on the Covenant process outlining what had happened since the process began and what had been learnt from the process. This work was to be undertaken by IASCUFO, and the Director for Unity, Faith and Order, Revd Canon Dr John Gibaut. The report was to be given to the house without direction. The Standing Committee also expressed a desire for ACC-16 delegates to be invited to come

to the meeting with a representation of what communion means to their Province, and particularly encouraged representations in an artistic form such as poetry or music. The Standing Committee requested that the ACO write to invite delegates to contribute in this way.

Canon Gibaut was thanked for his work.

22. Communications

SC/2015/06/1; SC/2015/06/2; SC/2015/06/3

The Director for Communications, Mr Jan Butter, retired from his position in March 2015. Prior to Mr Butter's departure he had prepared two papers, *The Choice Before Us: A Blessing and a Curse*, and *The Future of Anglican Communion Communications*. Standing Committee commended Mr Butter's papers, recognising the challenges identified and future recommendations. A fresh look was needed alongside a review of current Communications capacity.

Mr Tim Trimble, Director for Finance and Administration provided an update on the recruitment process. The post of Director for Communications was advertised in the summer and attracted a wide field of potential candidates, however following interviews it had not been possible to fill the position. Mr John Barton had been acting as a consultant on a pro bono basis to offer support on an interim basis. A brief review of Anglican Communion communications was proposed which was to give rise to a reshaped post. The proposed review would be undertaken by Mr Barton alongside Ms Gillian Oliver of Modicum Ltd, and would involve consultation with interested parties. The aims of the proposed review were to produce: a strategy for Anglican Communion communications; staffing structure; job description for the Director of Communications; and a proposal for recruitment.

Standing Committee welcomed a review of Anglican Communion communications directing that it be timely as well as forming part of a wider envisioning process. The new appointment was to be made by late 2015 or early 2016 in order to have a sufficient run-in time for ACC-16; and in the event that this was not possible a contingency needed to be put in place for ACC-16.

Standing Committee expressed their gratitude to all staff who had been continuing or supporting communications work during the vacancy, including Ms Terri Miller, Interim Editor; Mr Michael Ade, IT and Website Management; Mrs Ilona Sabera, Research and Communications Officer; and Mrs Stephanie Taylor, Information and Knowledge Manager. Ms Miller was commended for her work on the Anglican Communion News Service.

23. Finance & Administration Committee

SC/2015/05/1; SC/2015/05/2

The Inter-Anglican Finance and Administration Committee (IAFAC) had met on Wednesday 2nd September, 2015 and had prepared a separate agenda for this item of business. Canon Elizabeth Paver, Chair of the IAFAC; and Mr Michael Hart, Vice Chair, presented the report of the IAFAC.

23.1 Financial Statements for the period ended 31 December 2014

Resolution 9: Financial Statements for the period ended 31 December 2014

The Standing Committee approves the draft Statement of Accounts for the year to 31 December 2014 and Trustees Report, and authorises the Chair of IAFAC to sign the accounts on behalf of the Trustees.

Moved by Bishop Katharine Jefferts Schori; seconded by Bishop Sarah Macneil.
Agreed.

23.2 Audit Completion Report for the period ended 31 December 2014

The Standing Committee noted the Audit Completion Report. The auditors issued an unqualified opinion without modification. Standing Committee commended Mr Tim Trimble, Director for Finance and Administration and his department on achieving a clean audit; and for the transparency of the accounts produced.

23.3 Appointment of Auditors

Resolution 10: Appointment of Auditors

The Standing Committee:

- *appoints Mazars as auditors to the Anglican Consultative Council for the financial year ended 31 December 2015;*
- *directs that the audit function be put to a tender process during 2016; and that the related review process include at least three auditing firms.*

Moved by Mrs Helen Biggin; seconded by Bishop David Chillingworth. Agreed.

23.4 Inter-Anglican Budget Contributions

The Standing Committee noted the contributions outcome for 2014 and the forecast of contributions for 2015. The Standing Committee also noted the Secretary General's intention for a focused follow up of some non-contributing provinces and directed Mr Trimble to prioritise this work with support from Mr Hart. As Vice Chair of the IAFAC, Mr Hart was to oversee this process and ensure that it was completed prior to ACC-16. The Standing Committee also directed Mr Trimble to undertake a review of the formula used to calculate contributions.

23.5 Financial Forecast 2015

The Standing Committee noted the updated financial forecast for the year ending 31 December 2015 and requested that the Secretary General give thought to planning dates of meetings in order that budgets could be examined in a timely way.

23.6 Lambeth Conference

The Standing Committee noted that previous experience informs that preparations for a Lambeth Conference should commence at least five years before an event.

23.7 Anglican Alliance

The Standing Committee noted and welcomed the Memorandum of Understanding between the Secretary General and the Executive Directors of the Anglican Alliance.

23.8 St. Andrew's House Lease

The Standing Committee requests that the Secretary General enter discussion with the landlord of St Andrew's House to request and extension to the lease which expires on 30 June 2022.

23.9 Planning

The Standing Committee agreed to initiate a process for creating a Strategic Plan or similar document stating key priorities for the Anglican Communion Office over the next few years which would enable resources to be appropriately targeted. The process was to begin under agenda item 24.

24. Strategic Planning

The discussion was to form a strategy exercise in priority setting and expressed a desire for the budget was to be revisited prayerfully in light of this. The Standing Committee noted the desire of ACO staff for a strategic plan to facilitate integration. The ACO had high calibre, highly motivated professional staff but the work was not joined up for the good of all.

The discussion was framed around three areas: why the ACO – what are the needs and priorities based upon what we have heard and what we see?; check the energy (and compare with professed statements including the ACO banners in the foyer, and resolution 69 of the 1968 Lambeth Conference); compose and construct a mandate.

The Standing Committee saw this as preliminary work and requested the Secretary General share and use these questions with the ACO staff.

Following a full discussion the Standing Committee identified the following areas as priorities: communications; strategic review; a strong focus on justice and the needs of the world; a broad focus on mission; and external relations including fundraising and bureaucracy. A successful ACC-16 was also considered a priority that would set the direction for the future platform for the new Secretary General.

Archbishop Idowu-Fearon said it was important for individual Anglicans around the world to feel a part of what was going on at the ACO, and suggested a Communion Sunday.

Bishop Jefferts Schori presented the image of the Instruments of Communion as musical instruments and the ACO as the conductor. In this vision the ACO ensures that the instruments are functioning well, that there is coherence and each member is singing the song he/she has been gifted with working towards the reign of God and proclaiming God's dream. Standing Committee affirmed this vision and welcomed the reframing of the narrative to view the Instruments in a dynamic and relational way to sing a new song.

The Standing Committee expressed its hope that the Secretary General would take the notes made during this agenda item to share with the ACO staff. The notes could be seen to form the 'breath' of what was on the Standing Committee's minds but the staff could give shape and add their harmony and notes. Standing Committee requested that the Secretary General share developments with them.

25. Any Other Business

25.1 Anglican World Magazine

Archbishop Idowu-Fearon reported that subscriptions for Anglican World were poor and sought the advice of Standing Committee on this matter. Bishop Sarah Macneil suggested making Anglican World available as an electronic subscription in addition to the printed form, as well as proposing Christmas gift subscriptions particularly from one part of the Communion to another.

26. Date of Next Meeting

6 & 7 April 2015 (arrivals 5 April 2015).

Standing Committee thanked Mrs Stephanie Taylor, Information and Knowledge Manager; Ms Terri Miller, Interim Editor; and Mrs Christine Codner, Executive Officer for their work in conjunction with the meeting.