



The Anglican Consultative Council

(A Charitable Company limited by guarantee)

Report and Financial Statements

for the year to

31 December 2017

Registered Charity No. 1137273

Company No. 7311767

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**The Anglican Consultative Council
Report and Financial Statements
for the year to 31 December 2017**

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The Anglican Consultative Council

Reference and Administrative Details of the Charity, its Trustees and Advisors

Constitution

The Anglican Consultative Council (ACC) is a charity registered in England and Wales, registration number 1137273 and a company limited by guarantee, registration number 7311767. It was established by constitution subscribed to by the member churches of the Anglican Communion on 12 July 2010. The activities of the new charitable company started on 1 January 2011 upon transfer of the net assets and liabilities from the old unincorporated charity, registration number 27659.

Trustees

The Trustees, who are the members of the Standing Committee of the ACC, are incorporated under the Charitable Trustees Incorporation Act 1872. Those acting as Trustees during the year to 31 December 2017 and at the date of signing this report were the following:

The Rt Revd Jane Alexander	
The Most Revd Dr Mouneer Anis	(resigned 17 May 2017)
The Rt Revd Eraste Bigirimana	
The Most Revd Dr Richard Clarke	
Mr Alistair Dinnie	
The Most Revd Dr Philip Freier	
The Most Revd and The Hon Dr John Holder	(resigned 28 February 2018)
The Most Revd Dr Paul Kwong	
The Most Revd Thabo Makgoba	
Mr Jeroham Melendez	
Ms Louisa Mojela	
The Rt Revd Joel Waweru Mwangi	
The Revd Nigel Pope	(resigned 21 May 2018)
Canon Margaret Swinson	
The Most Revd and Rt Hon Justin Welby	

Officers of the Anglican Consultative Council

President

The Most Revd and Rt Hon Justin Welby, Archbishop of Canterbury

Chairman

The Most Revd Dr Paul Kwong

Vice Chairman

Canon Margaret Swinson

Chairman of Inter-Anglican Finance and Administration Committee

Canon Margaret Swinson

Secretary General

The Most Revd Dr Josiah Idowu-Fearon

Chief Operating Officer

Mr David White

Registered Office

St Andrew's House
16 Tavistock Crescent
London
W11 1AP

Auditors

Mazars LLP Chartered Accountants & Statutory Auditors
Times House
Throwley Way
Sutton
SM1 4JQ

Solicitors

Winckworth Sherwood
16 Beaumont Street
Oxford
OX1 2LX

Bankers

The Royal Bank of Scotland Plc
49 Charing Cross
London
SW1A 2DX

Bankers Trust Private Banking New York USA
345 Park Avenue
Floor 27
New York
NY 10154
USA

Investment Managers

CCLA Investment Management Ltd
85 Queen Victoria Street
London
EC4V 4ET

Annual Report of the Trustees

The Trustees are pleased to present their Report and Financial Statements for the year to 31 December 2017.

The Anglican Communion is a family of churches that are found in 165 countries around the world. As the word “Anglican” suggests (from the Latin *anglicana* meaning “English”), the roots of this communion of churches have been profoundly shaped by the history of the Church of England from earliest centuries of Christianity, through the English Reformation of the sixteenth century, and beyond.

This particular experience of the life and faith of the Church was variously received first in other parts of the British Isles, represented today by the Church of Ireland, the Church in Wales, and the Scottish Episcopal Church. Through colonization and the missionary movements, Anglicanism spread around the world. As the new churches developed and matured, and later became dioceses and national churches in their own right, they remained joined to one another, and to the Church of England, through common faith, common patterns of ministry (bishops, priests, and deacons), and common liturgical, spiritual, theological and pastoral traditions. Practically, this meant mutual recognition of another as belonging to the same family.

Today, the Anglican Communion consists of an estimated 85 million Christians who are members of 35 Provinces, four United Churches, and six other churches, spread across the globe.

Structure, Governance and Management

The churches of the Anglican Communion are held together by bonds of affection and common loyalty, expressed through links with the Archbishop of Canterbury as the Focus for Unity, and the Instruments of Communion: The Lambeth Conference; The Primates’ Meeting; The Anglican Consultative Council.

- **The Archbishop of Canterbury:** The Churches are all in communion with the See of Canterbury in the Church of England, and thus the Archbishop of Canterbury in his person and ministry is the unique focus of Anglican unity. He calls the Lambeth Conference and Primates’ Meeting, and is President of the Anglican Consultative Council.
- **The Lambeth Conference:** Every ten years or so, the Archbishop of Canterbury invites the bishops of the Anglican Communion to join with him in prayer, study and discernment, normally at Canterbury Cathedral and the campus of the University of Kent. The next Conference has been called for July/August 2020.
- **The Primates’ Meeting:** Since 1979 the Archbishop of Canterbury has invited the primates (ie the presiding bishop, archbishop or moderator) of the Anglican provinces to join him in regular meetings for consultation, prayer and reflection on theological, social and international matters.
- **The Anglican Consultative Council:** In 1968 the bishops of the Lambeth Conference requested the establishment of a body representative of all sections of the churches (bishops, clergy and laity) to co-ordinate international Anglican ecumenical and mission work.

The governing document of the ACC is the Constitution to which the member churches of the Anglican Communion subscribe. As the only Instrument of Communion with a constitution, the ACC exercises functions on behalf of the other Instruments as well as on its own behalf, mainly the employment of staff at the Anglican Communion Office and the holding of funds.

Both the ACC and the Primates’ Meeting elect a standing committee. In an effort to draw the instruments closer together and strengthen the common life of the Communion, the members of the primates’ Standing Committee were made *ex officio* members of ACC and if its Standing Committee. This Standing Committee meets annually face-to-face and has, in 2018, started to meet via conference call, with a commitment to meet on at least two further occasions each year.

Standing Committee members for the time being are the trustees of the ACC. Procedures have been put in place to ensure that the Trustees are made aware of their responsibilities at their first meeting, and receive a further briefing at the start of the annual face-to-face meeting.

The Trustees are aware of the complexity of the relationships with other organisations within the Anglican Communion. Of particular significance is the common interest in pursuit of its charitable objectives that the ACC shares with the Lambeth Conference Company because the Lambeth Conference is one of the Instruments of Communion.

The Trustees consider that the Secretary General, supported by the Chief Operating Officer, comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis.

The Anglican Communion Office, based in London, is the permanent secretariat for the Instruments of Communion. The secretariat is responsible for organising all meetings of the conciliar Instruments of Communion, as well as organising and supporting the Commissions, working parties and Networks of the Communion as appropriate. Funding comes from the Inter-Anglican budget to which all member churches are invited to contribute according to their means. Member churches are also invited to contribute to special projects, such as the Personal Emergencies Fund and various other projects and emergencies that arise.

Public Benefit

The Trustees believe that the Christian faith is of benefit to individuals and to society since it works towards a holistic vision of a transformed and peace-filled community and the flourishing of humankind and all creation. The stated objective of the ACC is 'to advance the Christian religion and in particular to promote the unity and purposes of the Churches of the Anglican Communion in mission and evangelism, ecumenical relations, communication, administration and finance'. In pursuing this objective the ACC serves the Anglican Communion's life and work within God's mission. The Communion has set out its understanding of this life and work in its *Five Marks of Mission*:

- to proclaim the Good News of the Kingdom;
- to teach, baptise and nurture new believers;
- to respond to human need by loving service;
- to seek to transform unjust structures of society, to challenge violence of every kind and to pursue peace and reconciliation;
- and to safeguard the integrity of creation and sustain and renew the life of the earth.

These *Five Marks of Mission* serve as a guide and help the churches within the Communion to live out mission in their local contexts and in a variety of ways.

In preparing this report the Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

Risk Management

During the year the Trustees reviewed the risks to which the charity is exposed and took steps within their powers to mitigate these. Following the year end management undertook a thorough review of all risks and presented an updated and amended risk register which was adopted at the 21 May 2018 Trustees' Meeting.

The most significant risks are related to potential division within the Anglican Communion over issues of polity and doctrine and action is being taken to address these through the Instruments of Communion. A further significant risk is the potential for lack of direction, strategy and forward planning which is being addressed through a new strategic planning process being implemented in 2018. Income diversification is being addressed through investment in professional fundraising and further measures being developed within the

strategic planning process. A further risk of ACC ambition exceeding resources is also being addressed through the strategic planning process.

Objectives, Achievements and Activities

The ACC has been constituted to facilitate the co-operative work of the member churches of the Anglican Communion, to consult about developments in the provinces, to develop agreed Anglican policies in the world mission of the Church and to encourage and guide Anglican participation in ecumenical dialogue and inter faith work at an international level.

Anglican Communion Office

The Anglican Communion Office comprises a relatively small but highly committed team of individuals striving to support the Communion and fulfils the work mandated through the ACC. There is a constant tension between the amount of work to be undertaken and the resources available, almost always leading to compromise.

The significant external focus of the Secretary General led to the decision in 2016 to appoint a senior staff member to provide leadership and management to the staff team. David White took up the role of Chief Operating Officer in February 2017.

In order to best serve the aims of the ACC as set out in its Constitution, and all the Instruments of Communion, the work of the Anglican Communion Office is divided into operational departments:

- The Secretary General's Office
- Mission
- Women in Church and Society
- Anglican Communion Office at the United Nations
- Unity, Faith and Order
- Theological Education
- Communications
- Finance and Administration

The activities of the Anglican Alliance, whose finances are incorporated into the Financial Report of the ACC, are described in this report.

The Anglican Communion has authorised Networks which are supported by ACO staff. Their activities are also described in this report, as is the work of the Anglican Safe Church Commission.

The Secretary General's Office

The Instruments of Communion

The Secretary General's Office is responsible for the leadership and management of the work of the Anglican Communion Office and for carrying forward the meetings and programmatic work of the ACC, the Standing Committee, the Primates' Meeting and the Lambeth Conference. A key role of the Anglican Communion Office and the Secretary General's office in particular, is to facilitate the Instruments of Communion.

During 2017 the office was involved in follow up activity to the ACC meeting held in Lusaka in 2016 and also in initial preparations for the next ACC meeting to be held in 2019. During the year it was decided by Standing Committee that ACC-17 in 2019 would be held in Hong Kong.

A full Primates' Meeting was held at Canterbury in October 2017 to share fellowship and discuss issues affecting the whole Communion. The Archbishops' Task Group established at the Primates' Meeting held in January 2016 continued its work and met again during 2017 to pursue strategies for those holding disparate views within the Communion to walk together.

Standing Committee met in London in September 2017 and subsequently by conference call in January and May 2018.

Servicing and supporting all of these meetings is a major component of the work of the ACO and it is a privilege for the Secretary General and all ACO staff to meet colleagues from around the Communion through these meetings.

During 2017 significant preparation began for the next Lambeth Conference to be held in Canterbury in July/August 2020. A Design Group under the Chairmanship of the Archbishop of Cape Town met twice during the year and a Chief Executive Officer for the Lambeth Conference Company took up his appointment in September 2017. The Lambeth Conference Company is an independent charity set up for the purpose of delivering Lambeth Conferences. Its staff operate within the ACO and are supported by ACO staff in key operational functions.

The Secretary General maintains a close working relationship with the Archbishop of Canterbury as the fourth instrument of Communion and a focus for unity with the Communion. Staff from the ACO work closely with Lambeth Palace staff on issues relating to the Anglican Communion.

The diplomatic and representational role of the Secretary General

An important part of the role of the Secretary General is to visit widely within the Provinces of the Communion with a mission of encouragement, learning, prayer and fellowship. During 2017 Archbishop Josiah made visits to every continent, several on many occasions. As the differences and divisions in the Communion create challenges, visiting and engaging with those holding the widest variety of views is highly important. This personal mission has driven the allocation of the Secretary General's time and led to his developing a unique understanding and perspective on the state of Anglican churches throughout the Communion.

Mission

The mission department continues to promote holistic mission anchored in the Five Marks of Mission along with Mutual Interdependent Relationships and Intentional Discipleship as well as supporting the formation of the Youth Network are key priorities.

Under the year in review the Five Marks of Mission book marks have been reproduced several times and distributed widely as more and more people in the Anglican Communion continue to become aware of these key pillars of Communion mission statements. Interest is growing among Anglicans/Episcopalians in understanding the Marks of Mission not only as important statements that can help orient dioceses and provinces towards a focused mission vision but as principles that can shape and grow personal and communal discipleship.

Season of Intentional Discipleship

During this same period as part of the drive to effect the Season of Intentional Discipleship espoused in the ACC-16.01 resolution, the Secretary General constituted a Coordinating group, which had its first residential meeting in April 2017.

Since ACC-16 there has been growing interest among dioceses and provinces in the Anglican Communion to develop "clear focus on intentional discipleship and produce resources to equip and enable the whole people of God to be effective in making new disciples of Jesus Christ". This has resulted in dioceses and provinces discussing intentional discipleship as a key theme at synods and conferences.

The Mission Department together with members of the Coordinating group for the Season of Intentional Discipleship have been supporting dioceses and provinces in taking forward the ACC-16.01 resolution in the Anglican Communion.

Companion/Partnership Links

Expression of interest and requests to form new companion/partnership relationships among dioceses continues to grow. Although developing such relationships is a long process, the Mission Department has been working with relevant personnel to facilitate such developments. So far the Diocese of Kapsabet (Kenya) is in discussion with the Diocese of Bunbury in Western Australia.

Meanwhile, the Mission Department continues to work with the Communications Department in identifying potential stories of good practices from among existing relationships as a way of promoting companion/partnerships in the Anglican Communion, especially ahead of the 2020 Lambeth Conference.

Youth Network

The Youth representatives at the ACC-16 have been supplied with all the necessary contacts for youth representatives across the Communion and discussions are underway as to form and nature of the Youth Network to be developed. The Mission Department continues to support this process.

Women in Church and Society

Women in Church and Society works internationally with Anglicans, ecumenical partners and occasionally staff with a similar role in other faith traditions, to promote gender justice and challenge social and cultural norms which create obstacles to just relationship between women and men, girls and boys. This work unfolds with Anglican structures, at grassroots level, and in broader governmental and non-governmental forums. It includes promoting the role of church leaders in promoting gender justice, ending and preventing gender-based violence, and caring for survivors of abuse. Work has also been undertaken with Anglican theologians and Bible scholars to promote and encourage rigorous hermeneutics and redemptive exegeses of Scripture, and ministerial formation which takes these into account.

The Anglican Communion Office at the United Nations

The Anglican Communion Office at the United Nations (ACOUN) is based in Geneva and New York and on behalf of the Anglican Communion facilitates its interface with the United Nations institutions in both locations. The ACC has Category II (Special) status with the United Nations Economic and Social Council (ECOSOC), which permits consultation with the UN Secretariat on matters of mutual concern, attendance at ECOSOC meetings, and the submission of oral and written interventions relevant to ECOSOC's work.

Jack Palmer-White took up his appointment as the Anglican Communion Permanent Representative to the UN Institutions in Geneva in September 2017. In December 2017 his role was extended to include representation to the UN Institutions in New York, with responsibility for staff based in the ACOUN office there.

Good relationships are maintained with key stakeholders including the Holy See Representative, World Council of Churches, ACT Alliance, World Evangelical Alliance, Caritas Internationalis, Lutheran World Federation, UNAIDS and UNHCR (UN Refugee Agency). In addition, work has continued around the ACC-mandated policy priorities – refugees and migration, statelessness and birth registration, and global health (focusing on HIV/AIDS). This includes actively following UN negotiations on global compacts on refugees and migration, conveying concerns about populations vulnerable to statelessness to the appropriate UN agencies, and identifying key countries where Anglican communities could participate in National Action Plans on HIV.

The work of the Anglican Communion Office at the United Nations in New York continued to focus on women's rights, environmental and climate justice, indigenous rights, and migration and refugees. In March, the ACOUN New York office gathered a delegation of 23 Anglican women from across the Communion to attend the 61st

session of the United Nations Commission on the Status of Women (UNCSW). Staff, including a consultant and volunteers, supported the group to actively participate in the two-week programme.

The work of the Programme Director for the Environment and Sustainable Communities has focused on developing closer collaboration between Provinces of the Anglican Communion and regional offices of the United Nations, specifically in relation to those Sustainable Development Goals relating to the environment and sustainability. The Programme Director produced a strategic planning document for the Anglican Communion Environmental Network, following extensive online interviews with representatives from many Provinces.

Unity, Faith and Order

Unity, Faith and Order serves the Anglican Communion's commitment to the visible unity of the Church, together with the intra-Anglican conversations about life in communion. Both stem from the same source: the prayer of our Lord Jesus Christ that his disciples may be one, so that the world may believe (John 17.21).

Unity, Faith and Order supports the relationships and bilateral theological dialogues of the Anglican Communion with the Roman Catholic Church, the Orthodox Church, the Oriental Orthodox Churches, the Lutheran World Federation, the World Communion of Reformed Churches, and the World Methodist Conference. It supports the work of overseeing the full communion relationship between the Anglican Communion and the Old Catholic Churches of the Union of Utrecht. Unity, Faith and Order supports the relationship of the Anglican Communion with two global multilateral bodies, the World Council of Churches and the Global Christian Forum. Within the Anglican Communion, Unity, Faith and Order supports the intra-Anglican and ecumenical theological work of the Inter-Anglican Standing Commission on Unity, Faith and Order. Unity, Faith and Order supports the work of the Inter-Anglican Liturgical Consultation. Unity, Faith and Order supports the Primates' Task Group and the ACC Resolutions Committee.

Theological Education

A five year project for the building of resource in theological education in the Anglican Communion was agreed in 2017 with the trustees of the St Augustine's Foundation, who are funding the project. The post of director, to be based at the ACO, was advertised in July 2017. The job description had previously been agreed with the trustees of the St Augustine's Foundation. After a two stage interviewing process the Revd Canon Dr Stephen Spencer was offered and accepted the post, to begin work in February 2018. Coming from a background in theological education in the UK as well as in diocesan links between the Church of England and Tanzania, he will work towards the establishing of companionship links between theological colleges across the Communion and for the enhancement of online resources.

Communications

This year saw the vision set out by the Director on his appointment begin to be more fully realised. There was a significant increase in the breadth of output: more videos and blogs, better social media and a greater range of news stories. More bloggers were recruited: there's now a greater variety of ages and backgrounds – and many more women – and so the voices more accurately reflect the nature of the Communion. More materials were produced in languages other than English or subtitled accordingly. Successful media campaigns were run around major events – most significantly at the Primates' Meeting in October. The websites are being revamped and a Lambeth Conference webpage was created. It is the forerunner of a new website which goes live in late 2018.

A new initiative was to host an intern during the year to focus on social media output to reach a younger audience. Amelia Brown has overseen the re-organisation of these channels into *News* and *Communion* feeds and has also launched an Instagram feed. The number of followers on Instagram is growing fast and now stands at around 1,000. The majority of followers are aged 25-34, which shows the desired demographic is

being reached. The re-purposed Anglican Communion Facebook page is gaining followers steadily as are the Twitter channels.

The most significant event was the Primates' Meeting in Canterbury. Considerable work was done before and during the meeting: output included videos, biographies, blogs and news stories; two videos documenting the week were produced. In addition, two press conferences and daily media briefings were held.

The Director's vision to revamp the ACO and ACNS websites has been constrained by limited resources. Changes have been made to the ACO landing page; the Mission and United Nations areas have been revamped; work is beginning elsewhere. The News Service site (ACNS) is also in transition. Thousands more people are now looking at ACNS news stories. A system has been established to have weekly news on the website in French and Spanish. It will be introduced once changes to the website have been made.

Anglican Alliance

Born out of Lambeth 2008, the Anglican Alliance serves to connect and equip the churches and agencies of the Anglican Communion in their relief, development and advocacy activities, responding to poverty and injustice throughout the world within the context of the Anglican Marks of Mission.

The Anglican Alliance was set up in 2011 following a Communion-wide consultation. In 2013 it was established as a charitable company by the ACC Standing Committee, whose members are the official Company Members of the Anglican Alliance. The Secretary General is also on the Board of Trustees. The Alliance has a secretariat of three staff based at the ACO and six regional facilitators located around the Communion. It coordinates closely with other departments at the ACO in delivery of shared objectives.

The Anglican Alliance has three pillars of work to support the mission of the Communion: development, relief and advocacy.

The development pillar identifies examples of good practice, sharing expertise and building capacity for holistic mission and sustainable development. Highlights in 2017 included:

- Latin America regional consultation on ending modern slavery, jointly held with the Salvation Army and Caritas Internationalis; major funding secured for three year initiative; invited to lead a session on migration and human trafficking at the Primates' Meeting in October 2017.
- Agents of Change skills course on community development – workshops in Zambia and Zimbabwe.
- Church and Community Transformation – skills sharing from Africa to East Asia, UK and Caribbean

The relief pillar provides a convening platform at times of humanitarian crisis for the local church to connect with agencies and churches across the Communion for prayer and to streamline into shared applications and reporting for practical support. The Anglican Alliance works closely with Lambeth Palace to liaise with their reconciliation initiatives. Key responses in 2017 included:

- Convened Communion response in: South Sudan, DRC, PNG, Madagascar and Caribbean, refugees in Europe, Pacific, Peru, Southern Africa, Jordan.
- Promoted concept of community resilience/disaster preparedness and co-facilitated multi-agency workshop in Zimbabwe.
- Advocated for localisation of aid in line with the UN commitment. Supported the Joint Learning Initiative to host an international conference to highlight local faith communities as 'first responders'.

The advocacy pillar connects and resources Anglican leadership along with affected communities to speak out on advocacy issues. Highlights in 2017 included:

- Coordinated advocacy with Caritas Internationalis, WCC, ACT Alliance and Lutheran World Federation for joint policy inputs into the UN Global Compacts on Migration and Refugees. The Anglican Alliance has been invited to speak at Caritas conference at the United Nations in May 2018.
- Serving on an ecumenical steering group to coordinate a campaign for climate justice – linking with the Anglican Environment Network and others.

Structure and funding

The Anglican Alliance has faced recent funding challenges, and has worked hard to fund raise through existing and new partners. It has now achieved a more sustainable financial platform to carry it forward through to the Lambeth Conference 2020. Having been more out of Lambeth 2008, the Anglican Alliance's mandate will be reviewed and refreshed at ACC-19 and Lambeth Conference 2020.

Networks of the Anglican Communion

The Anglican Communion has 11 international, themed Networks: Environmental; Women; Peace and Justice; Family; Francophone; Lusophone; Indigenous; Safe Church; Colleges and Universities of the Anglican Communion (CUAC); Legal Advisors; Liturgical.

Through a variety of means such as email listservs, social media, occasional regional and international gatherings, and the publication of on-line and printed newsletters, reports and resources, the Networks tell the stories of grassroots experience, share news, theological and liturgical material, and information about models of mission, ministry and good practice. They join together in the role of advocacy where there are common concerns, and provide briefings to the Instruments of Communion.

For example, during 2017 the Environmental Network promoted the annual Season of Creation, circulating theological and liturgical resources, gathered contributions for a major focus on water justice, and worked with international ecumenical groups to create webinars and opportunities for common advocacy. The Family Network promoted Anglican mission and ministry among youth, and in healthcare. The Women's Network shared information and resources for International Women's Day and the 16 Days of Activism against gender-based violence, and convened an international group of academic theologians who are developing a theological teaching framework on gender justice for offering to Anglican theological colleges and schools.

Anglican Communion Safe Church Commission

This Commission's remit is to promote the safety of people within churches of the Anglican Communion, with a particular focus on children, young people and vulnerable adults. It has been set up for three years and will present its work to ACC-17 in 2019. During this time, the Commission is identifying safeguarding policies and procedures already in place within the Anglican Communion, developing guidelines to assist provinces and dioceses to implement the 'Charter for the Safety of People within the Churches of the Anglican Communion', and gathering theological and liturgical resources.

Financial Report for the Year to 31 December 2017

The ACC was incorporated as a company limited by guarantee on 12 July 2010.

The activities of the Anglican Alliance began as a restricted fund of The Anglican Consultative Council in 2011. A new charitable company, Anglican Alliance was incorporated on 3 January 2013 company number 8345096 and registered as a charity, number 1151992. The Trustees of the Anglican Consultative Council are the members of the Anglican Alliance and having significant control, the financial results of the Anglican Alliance for the year to 31 December 2017 have been included in these accounts.

The Balance Sheet sets out the overall financial position of the ACC at the end of December 2017. It should be noted that each fund category is dealt with in a separate column, which is referenced to notes in the accounts. The total fund balances at the end of 2017 (Reserves) were £2,217,580 (2016 £2,312,272).

Note 7 to the account gives the details of the ACC's investments, which were held in the COIF Charities Deposit Fund and CBF Church of England Deposit Fund. There were no additions to or disposals of investments in the year, and an increase in market value of £84,590 taking the total to £1,026,718 (2016 £942,128).

Cash increased to £1,252,156 from £1,117,946 as set out in the Statement of Cash Flows. This reflected the fact that incoming resources exceeded resources expended during the year.

The main summary of financial transactions through the year is the Statement of Financial Activities or SOFA. This statement includes income and expenditure, transfers between the different funds and gains or losses on the values of investments. Separate supporting statements, set out in the same SOFA format, show in more detail General Fund transactions related to the Core Budget, Designated Funds, Special Project Funds, Endowment and the Property Reserve. Supplementary information is included in the notes to the accounts.

The General Fund generated net cash inflow of £322,100 (see Statement of Cash Flows) before transfers, which was higher than 2016. Core income decreased by £17,249 to £2,059,162 during 2017 and core costs decreased by £23,632 to £1,605,186. After making transfers to Designated and Restricted Funds, the General Fund Balance stood at £655,290 for the charity and £634,545 for the Group.

The *Designated Fund Statement of Financial Activities* shows funds that are still unrestricted and form part of overall unrestricted reserves. The ACC designates these funds by transfer from General Funds for meetings which do not take place every year. During 2017 there was a Primates' Meeting. Designated Funds excluding the Pension deficit stand at £306,693 at 31 December 2017.

Following a triennial valuation on 2016, provision was made in 2017 for an increased actuarial loss on the Defined Benefit Pension Scheme (also see Note 13). The Trustees plan to eliminate the deficit with a payment of £79,173 in 2018 and annual payments of £88,635 in subsequent years until 2028.

The Restricted Funds still fund vital parts of the ACC's work and the Trustees are grateful for the generous grants and donations which fund specific aspects of the work which the contributions of the member provinces do not cover (for example, UN Office in New York).

The Other Restricted Fund Balance at 31 December 2017 was £591,630 for the charity and £642,876 for the Group. The major constituent of the Restricted Funds was the Personal Emergencies Fund at £214,423 which uniquely assists clergy and members of their families facing personal medical emergencies.

The Endowment Fund at 31 December 2017 was £825,172 and has been set up to support the work of the Anglican Communion Office at the United Nations. The Property Fund (which is classified as a Restricted Fund) has been used to fund the St Andrew's House 2004 refurbishment costs and stands at £481,121. These costs are fully funded and are being depreciated over the life of the lease.

Investment Policy

The market value of investments held by ACC at 31 December 2017 was £1,026,718 made up of £826,455 of endowment funds and £200,263 of restricted funds.

The Endowment fund for the Anglican Communion Office at the UN are invested in Central Board of Finance (CBF) Church of England Investment Fund - Income Shares which meet the Trustees' ethical concerns and provide income. Up to 5% of the endowment can be drawn to fund ministry costs. During 2017 the income yield was 3.5% (2016 3.5%) and the market value of the units increased by 9.0% during 2017 (2016 increase 11.1%).

The restricted funds are for the Personal Emergencies Fund and there is an appetite for growth and a requirement for income to assist in meeting medical emergency costs. Funds have been invested in the

Charities Official Investment Fund (COIF) - Income Units, which invests mainly in equities. Income yield during 2017 was 3.6% (2016 3.5%) and the market value of the units increased by 8.8% (2016 increase 4.8%).

The Trustees do not consider it prudent to invest General Funds for the longer term because reserves are scarce. Funds are therefore retained as cash and placed on bank deposit at the best rate obtainable.

Reserves Policy

During the year the Trustees have reviewed the ACC's requirements for free reserves in the light of the predominant risks to the organisation. The General Fund (core budget) costs are of the order of £1.4 million per annum (excluding the subsidiary, Anglican Alliance) and over 50% of these costs are associated with employment of staff.

The Trustees' policy is progressively to establish unrestricted reserves sufficient to cover three months of operating costs (around £350,000), as it is risky for Trustees and staff to enter into obligations and contracts where the obligations are not currently covered by free reserves. Unrestricted reserves, including General, Designated and Pension Funds, stood at £268,411 at 31 December 2017.

Free reserves of the charity at 31 December 2017 were £561,366 (2016 £243,774). Free reserves are defined as the balance on the General Fund less the value of fixed assets.

Donations in Kind Received

Reference has been made in this report to contributions from various quarters to the work of the ACC. Some contributions have been financial, others in the form of the provision of personnel or facilities. Among these donations in kind is office space for the ACOUN provided in New York by The Episcopal Church.

The Trustees also wish to acknowledge the generosity of the Trustees of the Community of St Andrew in enabling them to lease St Andrew's House for a peppercorn rent.

Grant-making Policies

The ACC administers grants in accordance with the restricted purposes for which the funds were originally donated. Grants are paid as soon as the applications have been received and approved.

Trustees' Responsibilities Statement in Relation to the Financial Statements

The law applicable to charities in England and Wales requires the Trustees to prepare the annual report and financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ascertain the financial position of the charity and ensure that the financial statements comply with the Companies Act 2006. The Trustees are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are not aware of any relevant audit information that has not been disclosed to the charity's auditors. The Trustees have taken all the steps that ought to have been taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The Auditors, Mazars LLP, have signified their willingness to continue in office.

Approved by the Trustees and signed on their behalf by:



Margaret Swinson
Vice Chair

Date 7 September 2018

Independent Auditors' Report to the Trustees of The Anglican Consultative Council

Opinion

We have audited the financial statements of The Anglican Consultative Council (the 'parent charity') and its subsidiaries (the 'group') for the year ended 31 December 2017 which comprise the Statement of Financial Activities, the Consolidated and Charity Balance Sheets, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent charity's affairs as at 31 December 2017 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and the parent charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charity financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 13, the trustees (who are also the directors of the parent charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Signed:

Name: 

Alistair Fraser (Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

Times House, Throwley Way, Sutton, Surrey, SM1 4JQ

Date: 27 September 2016

The Anglican Consultative Council
Consolidated Statement of Financial Activities
For the Year Ended 31 December 2017

	Notes	Unrestricted £	Restricted £	Endowment £	2017 £	Unrestricted £*	Restricted £	Endowment £	2016 £*
Income									
<i>Donations</i>									
Inter Anglican Budget Contributions		1,337,927	-	-	1,337,927	1,298,191	-	-	1,298,191
Compass Rose Donations		380,238	34,628	-	414,866	352,534	-	-	352,534
Other Donations		13,118	540,629	-	553,747	61,967	219,420	-	281,387
<i>Investment Income</i>		1,288	6,581	26,869	34,738	2,358	7,656	22,264	32,278
<i>Other Income</i>									
Miscellaneous Income		53,773	1,603	-	55,376	42,835	-	-	42,835
Exchange gains		-	403	-	403	106,291	-	-	106,291
Publications		14,141	500	-	14,641	12,021	(509)	-	11,512
Total Income Charity		1,800,485	584,344	26,869	2,411,698	1,876,197	226,567	22,264	2,125,028
<i>Donations</i>									
Anglican Agencies		100,000	-	-	100,000	118,473	-	-	118,473
Other Agencies		30,000	-	-	30,000	25,000	-	-	25,000
Donations		139,991	73,000	-	212,991	20,789	22,209	-	42,998
Income – subsidiary – Anglican Alliance		269,991	73,000	-	342,991	164,262	22,209	-	186,471
Total Income – Group	3	2,070,476	657,344	26,869	2,754,689	2,040,459	248,776	22,264	2,311,499

* Unrestricted Income for 2016 for the subsidiary Anglican Alliance has been reduced by £75,000 to restate without the grant to subsidiary. See Note 1.

Consolidated Statement of Financial Activities (continued)

For the Year Ended 31 December 2017

Expenditure	Notes	Unrestricted £	Restricted £	Endowment £	2017 £	Unrestricted £*	Restricted £	Endowment £	2016 £*
Charity									
<i>Expenditure on Charitable Activities</i>									
Secretary General's Office & Instruments of Communion		701,092	175,424	-	876,516	696,978	39,658	-	736,636
Unity, Faith and Order		356,997	21,383	-	378,380	372,757	21,383	-	394,140
Mission *		264,196	114,303	-	378,499	304,388	146,636	-	451,024
Communications		222,130	67,132	-	289,262	284,466	14,968	-	299,434
Theological Studies		36,295	16,800	-	53,095	26,680	75,730	-	102,410
Anglican Communion Office at the United Nations		38,504	189,279	-	227,783	26,680	162,360	-	189,040
Continuing Indaba		-	-	-	-	-	-	-	-
Expenditure – Charity	3	1,619,214	584,321	-	2,203,535	1,711,949	460,735	-	2,172,684
Subsidiary - Anglican Alliance									
<i>Expenditure on Charitable Activities</i>									
Development		104,382	-	-	104,382	97,298	-	-	97,298
Relief		16,522	3,018	-	19,540	14,840	7,869	-	22,709
Advocacy		102,466	27,696	-	130,162	91,149	33,619	-	124,768
Capacity Building		111,252	-	-	111,252	113,890	-	-	113,890
Regional Meetings		53,220	-	-	53,220	52,524	-	-	52,524
Expenditure – Subsidiary	3	387,842	30,714	-	418,556	369,701	41,488	-	411,189
Total Expenditure – Group		2,007,056	615,035	-	2,622,091	2,081,650	502,223	-	2,583,873
Net Gains on investments	7	-	16,162	68,428	84,590	-	22,287	75,737	98,024
Net Income/(Expenditure)		63,420	58,471	95,297	217,188	(41,191)	(231,160)	98,001	(174,350)
Actuarial (losses) gains on defined pension scheme	1,13	(311,880)	-	-	(311,880)	(37,879)	-	-	(37,879)
Inter-Account transfers	10	(55,054)	94,184	(39,130)	-	(34,362)	58,159	(23,797)	-
Net movement in funds for the year	4	(303,514)	152,655	56,167	(94,692)	(113,432)	(173,001)	74,204	(212,229)
Reconciliation of funds									
Total funds brought forward		571,925	971,342	769,005	2,312,272	685,357	1,144,343	694,801	2,524,501
Total funds carried forward		268,411	1,123,997	825,172	2,217,580	571,925	971,342	769,005	2,312,272

* Unrestricted Expenditure for Mission in 2016 has been reduced by £75,000 to restate excluding the grant to subsidiary Anglican Alliance. See Note 1

Anglican Consultative Council
Balance Sheet
as at 31 December 2017
Consolidated

Notes	Unrestricted		Restricted				2017	2016
	General	Designated	Other Restricted	Property	Endowment		£	£
	£	£	£	£	£			
Fixed Assets								
Intangible assets								
Software	9	-	-	-	-		9	9
Tangible assets								
Office equipment	6	20,864	-	-	-	20,864	11,083	11,083
Leasehold property	6	52,306	-	481,121	-	533,427	599,093	599,093
Investments	7	-	-	200,263	826,455	1,026,718	942,128	942,128
		73,179	-	200,263	826,455	1,581,018	1,552,313	1,552,313
Current Assets								
Debtors	8a	253,486	-	20,077	-	273,563	246,621	246,621
Cash at bank and in hand	9	443,754	385,866	422,536	-	1,252,156	1,117,946	1,117,946
Inter-fund borrowing		1,283	-	-	(1,283)	-	-	-
		698,523	385,866	442,613	(1,283)	1,525,719	1,364,567	1,364,567
Current Liabilities								
Creditors: Amounts falling due within 1 year	8b	137,157	79,173	-	-	216,330	172,488	172,488
Net Current Assets		561,366	306,693	442,613	(1,283)	1,309,389	1,192,079	1,192,079
Total Assets less Current Liabilities		634,545	306,693	642,876	481,121	2,890,407	2,744,392	2,744,392
Creditors: Amounts falling after more than 1 year								
Defined benefit pension scheme liability	8c	-	672,827	-	-	672,827	432,120	432,120
Total Net Assets		634,545	(366,134)	642,876	481,121	2,217,580	2,312,272	2,312,272
The Funds of the Charity	9	634,545	(366,134)	642,876	481,121	2,217,580	2,312,272	2,312,272

Approved by the Trustees
and signed on their behalf by:



Margaret Swinson
Vice Chair

Date: 7 Sep 18

Anglican Consultative Council
Balance Sheet
as at 31 December 2017
Charity

	Notes	Unrestricted		Restricted			2016 £
		General £	Designated £	Other Restricted £	Property £	Endowment £	
							2017 £
							2018 £
Fixed Assets							
Intangible assets							
Software	6	9					9
Tangible assets							
Office equipment	6	20,864	-	-	-	-	20,864
Leasehold property	6	52,306	-	-	481,121	-	533,427
Investments	7	-	-	200,263	-	826,455	1,026,718
Total Fixed Assets		73,179		200,263	481,121	826,455	1,581,018
Current Assets							
Debtors	8a	217,338	-	20,077	-	-	237,415
Cash at bank and in hand		475,576	385,866	371,290	-	-	1,232,732
Inter-fund borrowing		1,283		-	-	(1,283)	-
Total Current Assets		694,197	385,866	391,367	-	(1,283)	1,470,147
Current Liabilities							
Creditors amounts falling due within 1 year	8b	112,086	79,173	-	-	-	191,259
Net Current Assets		582,111	306,693	391,367	-	(1,283)	1,278,888
Total Assets less Current Liabilities		655,290	306,693	591,630	481,121	825,172	2,859,906
Creditors: Amounts falling after more than 1 year							
Defined benefit pension scheme liability	8c	-	672,827	-	-	-	672,827
Total Net Assets		655,290	(366,134)	591,630	481,121	825,172	2,187,079
The Funds of the Charity	9	655,290	(366,134)	591,630	481,121	825,172	2,187,079
							2,375,838

Approved by the Trustees
and signed on their behalf by:

Margaret Swinson
Vice Chair

Date: 7 Sep 18

Anglican Consultative Council
Statement of Cash Flows
For the Year Ended 31st December 2017

Reconciliation of net income/(expenditure) to net cash
flow from Operating Activities

	General £	Designated £	Restricted £	Property £	Endowment £	Total 2017 £	Total 2016 £
Net Movement in Funds	453,977	(390,556)	165,388	(106,917)	95,297	217,189	(174,350)
Actuarial losses on defined pension scheme	-	(311,880)	-	-	-	(311,880)	47,770
Transfers between funds	(85,352)	30,298	94,184	-	(39,130)	-	-
Depreciation	16,105	-	-	106,917	-	123,022	111,587
(Gains) Losses on investments	-	-	(16,162)	-	(68,428)	(84,590)	(98,024)
Increase (Decrease) in Creditors	16,549	268,000	-	-	-	284,549	(100,121)
(Increase) Decrease in Debtors	(12,041)	-	(16,184)	-	1,283	(26,942)	88,519
Net cash provided by (used in) Operating Activities	389,238	(404,138)	227,226	-	(10,978)	201,348	(124,619)

Cash flows from Investing Activities

(Purchase) of tangible fixed assets	(67,138)	-	-	-	-	(67,138)	(19,507)
Disposal/(Purchase) of Investments	-	-	-	-	-	-	53,000
Cash (used in) provided by Investing Activities	(67,138)	-	-	-	-	(67,138)	33,493

Increase (Decrease) in cash and cash equivalents
Cash and cash equivalents at the beginning of the year
Total cash and cash equivalents at the end of the year

Increase (Decrease) in cash and cash equivalents	322,100	(404,138)	227,226	-	(10,978)	134,210	(91,126)
Cash and cash equivalents at the beginning of the year	121,654	790,004	195,310	-	10,978	1,117,946	1,209,072
Total cash and cash equivalents at the end of the year	443,754	385,866	422,536	-	-	1,252,156	1,117,946

The Anglican Consultative Council

Notes to the Financial Statements

For the year ended 31 December 2017

Note 1 – Accounting Policies

Accounting Conventions

- (a) The financial statements are prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The company is a public benefit entity as defined by FRS 102 (PBE 3.3a).
- (b) The consolidated accounts of the Group incorporate the accounts of the charity, The Anglican Consultative Council, and its subsidiary, Anglican Alliance. No separate Statement of Financial Activities is presented for the charity as permitted by the Companies Act. Gross income for the charity alone was £2,411,698 (2016 £2,125,028) and net income was £188,757 (2016 net expenditure £62,516)
- (c) The historic cost convention applies to the treatment of Tangible Fixed Assets, except for investments, which are included at market value. Expenditure above £800 is capitalised.
- (c) **Income** The most substantial source of income for the ACC is the contributions from the member Churches of the Anglican Communion. These contributions are accounted for on a cash received basis except that an accrual is made for late contributions received prior to the completion of the year's accounts. A similar principle is adopted in relation to certain substantial donations received late but supporting expenditure for the year. Otherwise, the accounts are kept on an accruals basis.
- (d) **Expenditure** All expenditure is accounted for on an accruals basis and has been listed under the headings that aggregate all the costs related to that activity. Where costs cannot be directly attributed they have been allocated to activities on a basis consistent with the use of the resources.

Direct costs including directly attributable salaries are allocated on an actual basis to the key strategic areas of activity.

Support staff costs are allocated on the basis of time spent. Premises and utility costs, depreciation and the salaries of the St Andrew's House warden and cleaning staff are allocated on the basis of floor space used.

Governance costs include the costs of Trustees meetings, audit and professional fees.

- (e) **Investments Gains and Losses** Investments are included at market value. Realised and unrealised gains and losses are calculated in relation to either, the market value at the end of

the previous year, or, if purchase of the investments has been made in the same year as the sale, to cost.

- (f) **Grant-making Policy** The ACC administers grants in accordance with the restricted purposes for which the Funds were originally donated. Grants are paid as soon as the applications have been received and approved.
- (g) **Grants to subsidiary** The ACC makes grants to its subsidiary, Anglican Alliance. Grants are made in cash and as donation in kind of staff time. (See note 11). This has been calculated based on the estimated staff time used, and the gross cost of those staff. The recognition of these grants has changed since the last reporting period. Previously grants were shown as income in the subsidiary and expenses in the Charity. Now, grants to the subsidiary are eliminated on consolidation. 2016 figures have been restated to remove a £75,000 grant from ACC to Anglican Alliance which was included in unrestricted income for the subsidiary, and unrestricted expenditure for Mission for the Charity.
- (h) Funds are set aside annually for specific purposes (*Designated Funds*) and related expenses are charged to the appropriate fund. The balance on each fund is carried forward against expenses for future years and often includes an equalisation element for expenses incurred at irregular intervals. General and Designated Funds are classified as Unrestricted Funds available for use at the discretion of the Trustees in furtherance of the charitable objectives of ACC.
- (i) Restricted funds are funds subject to specific restrictions imposed by donors or funds provided from external sources for specific projects. The purposes of Restricted Funds are set out in the *Notes to the Financial Statements*.
- (j) The General Fund, together with any other current funds not immediately required to meet expenditure, is invested in short term deposits and the income arising there from is credited to general funds. However, income arising from the deposit or investment of funds in accounts are kept for specific projects accrues to the relevant funds.
- (k) The ACC has an endowment fund for the work of the Anglican Communion Office at the United Nations. This year, some of the Endowment has been spent on this ministry.
- (k) **Depreciation and Amortisation** Tangible fixed assets are depreciated on a straight line basis over their estimated useful life. The periods used are: Leasehold Property Improvements 18.5 years or remaining life of lease (if shorter), Information Technology Equipment 4 years, Office Furniture and Equipment 5 years. Intangible fixed assets are amortised on a straight line basis over their estimated useful life. The period used is: Software 4 years.
- (l) Foreign Currencies Assets, liabilities, revenues and costs expressed in foreign currencies are translated into sterling at rates of exchange ruling on the date the transactions occur, except for:
- monetary assets and liabilities which are translated at the rate ruling at the balance sheet date.
 - transactions to be settled at a contract date and trading transactions covered by a related forward contract which are translated at those contracted rates.

- transactions on accounts kept by overseas entities and incorporated in these accounts are generally converted at the average rate for the year.
- (m) **Pension Costs** Contributions to the ACC's pension scheme in which the ACC participates are charged to the Statement of Financial Activities in the period to which they relate. The ACC participates in a Defined Contributions Scheme as well as a Defined Benefits Scheme. The Defined Benefits Scheme was closed to existing members for future service on 28 February 2010. The liability of the Defined Benefit Scheme is stated in accordance with FRS 102 on advice from the scheme actuaries.
- (n) **Going concern** In the trustees' report there is a review of financial performance and of the charity's reserves position. There are adequate financial resources and the charity is well placed to manage business risks. It is a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. There are no known material uncertainties that call into doubt the charity's ability to continue. The accounts have therefore been prepared on the basis that the charity is a going concern.

Note 2 – Constitution

The Anglican Consultative Council is established by constitution subscribed to by all the member churches of the Anglican Communion and is a charity registered in England and Wales.

On 12 July 2010 following the constitutional changes approved by the member churches, the ACC was incorporated as a company limited by guarantee, the assets and liabilities were transferred to the new company on 31 December 2010.

Anglican Consultative Council
Notes to the Financial Statements
For the Year ended 31 December 2017

Note 3

Analysis of Expenditure

Unrestricted Funds (General & Designated)

Charity	Staff		Other		Support		Total	
	Costs	£	Direct	Costs	Grants	Costs	2017	2016
					£*	£	£	£
<i>Charitable Activities</i>								
Secretary General's Office & Instruments of Communion	324,603		135,657		160,324	80,508	701,092	696,978
Unity, Faith & Order	162,689		138,636		2,000	53,672	356,997	372,757
Mission **	183,055		27,469		-	53,672	264,196	304,388
Communications	153,925		27,951		-	40,254	222,130	284,466
Theological Studies	15,567		600		-	20,128	36,295	26,680
Anglican Communion Office at the United Nations	17,776		600		-	20,128	38,504	26,680
Continuing Indaba	-		-		-	-	-	-
Unrestricted expenditure – Charity	857,615		330,913		162,324	268,362	1,619,214	1,711,949

Subsidiary - Anglican Alliance

Charitable Activities

Development	82,077		5,239		-	17,066	104,382	97,298
Relief	13,679		-		-	2,843	16,522	14,840
Advocacy	82,077		3,323		-	17,066	102,466	91,149
Capacity Building	82,077		12,109		-	17,066	111,252	113,890
Regional Meetings	13,679		36,698		-	2,843	53,220	52,524
Unrestricted expenditure - Anglican Alliance	273,589		57,369		-	56,884	387,842	369,701
Total Unrestricted expenditure	1,131,204		388,282		162,324	325,246	2,007,056	2,081,650

* Grants include Lambeth Conference Ltd £160,324 and Anglican Centre in Rome £2,000.

** 2016 Mission expenditure has been reduced by £75,000 to restate without the grant to subsidiary. See Note 1g.

**Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2017**

Note 3 (Continued)
Restricted Funds (including Property Depreciation)

Charity	Staff		Other		Grants	Support		Total	
	Costs	£	Direct	Costs		Costs	£	2017	Total
								£	2016
									£
<i>Charitable Activities</i>									
Secretary General's Office & Instruments of Communion	3,258		62,209		77,821	32,136		175,424	39,658
Unity, Faith & Order	-		-		-	21,383		21,383	21,383
Mission	15,136		32,741		42,427	23,999		114,303	146,636
Communications	23,233		8,506		-	35,393		67,132	14,968
Theological Studies	2,277		4,860		1,500	8,163		16,800	75,730
Anglican Communion Office at the United Nations	126,549		37,476		-	25,254		189,279	162,360
Restricted expenditure – Charity	170,453		145,792		121,748	146,328		584,321	460,735
Subsidiary – Anglican Alliance									
<i>Charitable Activities</i>									
Relief	2,394		624		-	-		3,018	7,869
Advocacy	-		27,696		-	-		27,696	33,619
Restricted expenditure – Anglican Alliance	2,394		28,320		-	-		30,714	41,488
Total Restricted and Endowment Expenditure	172,847		174,112		121,748	146,328		615,035	502,223
Total Expenditure	1,304,051		562,394		284,072	471,574		2,622,091	2,658,873

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 3 (Continued)
Analysis of Support Costs

	Meetings & Networks £	Unity Faith & Order £	Mission £	Communica tions £	Theological Education £	UN Observer £	2017 £	2016 £
Charity								
Finance and Administration	27,812	18,500	21,116	33,231	7,082	24,173	131,914	9,138
Office Costs	11,509	7,673	7,673	5,755	2,878	2,878	38,366	62,134
Professional Fees	4,863	3,242	3,242	2,431	1,216	1,216	16,210	15,991
Information technology	5,287	3,525	3,525	2,643	1,321	1,322	17,623	22,587
Property	55,890	37,260	37,260	27,946	13,973	13,972	186,301	184,123
Governance	7,283	4,855	4,855	3,641	1,821	1,821	24,276	126,013
	112,644	75,055	77,671	75,647	28,291	45,382	414,690	419,986

	Developm ent £	Relief £	Advocacy £	Capacity Building £	Regional Meetings £	2017 £	2016 £
Subsidiary - Anglican Alliance							
Office Expenses	1741	290	1741	1741	290	5,803	2,554
Regional Office Expenses	10793	1799	10793	10793	1799	35,977	21,746
Governance	3885	647	3885	3885	647	12,949	23,264
Website	405	67	405	405	67	1,349	5,560
Publicity	242	40	242	242	40	806	2,506
	17,066	2,843	17,066	17,066	2,843	56,884	55,630
Total Support Costs						471,574	475,616

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2017

Note 4

Net Movement in Funds is after charging

	Consolidated Group		Charity	
	2017	2016	2017	2016
	£	£	£	£
Professional Fees				
Audit Fees - current year	15,492	15,800	12,162	12,200
Audit Fees - previous year	78	288	(12)	283
Accountancy & Advisory Fees	4,452	4,312	2,659	2,575
Depreciation	123,022	111,274	123,022	111,274

Note 5

Trustees & Employee Information

	2017	2016	2017	2016
Average head count	28	28	21	20
Average number of full-time equivalent staff employed;				
Based in London	21	19	18	16
Based overseas	3	3	1	1
	24	22	19	17
	£	£	£	£
Salaries	1,046,407	1,002,605	816,131	805,733
Social Security Costs	103,751	92,514	87,717	76,594
Pension Contributions	92,984	78,643	73,899	65,182
Other staff costs	60,909	54,803	50,321	30,454
	1,304,051	1,228,565	1,028,068	977,963

The number of higher paid staff with emoluments exceeding £60,000 were:

£90,000 to £99,999	1	1	1	1
	£	£	£	£

Employer's pension contributions in respect of the above employee	6,564	6,446	6,564	6,446
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Expenses reimbursed to 12 (2016 19)

Trustees as meeting expenses:	13,705	17,166	13,705	17,166
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No remuneration was paid to Trustees in either year.

The key management personnel of the ACC comprise the trustees, the General Secretary, and the Chief Operating Officer. The total employee benefits of the key management personnel of the ACC were £150,119 (2016: £99,708).

Restructuring costs during the period were £15,933 (2016: Nil)

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2017

Note 6 Charity only	Intangible Fixed Assets	Tangible Fixed Assets			Total £
	Software £	Leasehold Property £	Information Technology Equipment £	Office Furniture & Equipment £	
Cost					
At 1 Jan 2017	16,282	1,987,944	10,652	106,098	2,120,976
Additions	-	50,471	7,509	9,157	67,137
Disposals	-	-	(550)	-	(550)
At 31 December 2017	16,282	2,038,415	17,611	115,255	2,187,563
Accumulated Amortisation / Depreciation					
At 1 Jan 2017	16,273	1,388,851	4,753	100,914	1,510,791
Charge for period	-	116,137	3,619	3,265	123,021
Disposals	-	-	(550)	-	(550)
At 31 December 2017	16,273	1,504,988	7,822	104,179	1,633,262
Net Book Values					
At 31 December 2017	9	533,427	9,789	11,076	554,301
At 31 December 2016	9	599,093	5,899	5,184	610,185

Software has been reclassified from Information Technology Equipment at 31 December 2016. A historic cost of £16,282, associated life to date depreciation of £16,273, and net book value of £9 are now shown as a separate category of assets.

Note 7

Investments	2017	2016
At Market Value	Valuation	Valuation
Charity only	£	£
Balance 1 January 2017	942,128	897,103
Purchases	-	-
Disposals	-	(53,000)
Realised Gains	-	4,888
Unrealised Gains	84,590	93,137
Balance 31 December 2017	1,026,718	897,103
Cost at 31 December 2017	649,021	649,021

The investments are held with CCLA Investment Management Limited in CBF Investment Fund and COIF Charities Investment Fund.

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31st December 2017

Note 8	Consolidated Group		Charity	
	2017	2016	2017	2016
Accounts Receivable & Payable				
8a. Amounts Receivable	£	£	£	£
Budget Contributions Due	5,589	7,500	5,589	7,500
Prepayments	5,005	10,232	5,005	10,232
Compass Rose Grants	191,924	197,744	191,924	197,744
Anglican Alliance	-	-	-	46,240
Lambeth Partnership	-	-	-	-
Lambeth Conference	-	2,886	-	2,886
Other Amounts Receivable	71,045	28,259	34,897	22,804
	273,563	246,621	237,415	287,407
	2017	2016	2017	2016
8b. Creditors (less than one year)	£	£	£	£
Taxation & Social Security	25,497	19,806	21,973	16,346
Accrued Expenses	48,488	52,522	29,243	35,890
TEC re UN Observer	1,875	-	1,875	-
Lambeth Conference Account	25,886	-	25,886	-
Anglican Alliance Account	-	-	1,619	-
Other Creditors	114,584	100,160	110,663	90,160
	216,330	172,488	191,259	142,396
	2017	2016	2017	2016
8c. Creditors (more than one year)	£	£	£	£
Defined Benefit Pension Scheme	672,827	432,120	672,827	432,120
	672,827	432,120	672,827	432,120

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 9

Total Funds Movement	Opening Balances £	Incoming Resources £	Resources Expended £	Unrealised Gains on Investments £	Transfers £	Closing Balances £
Unrestricted – General	265,921	2,059,162	1,605,186	0	(85,352)	634,545
Unrestricted – Designated						
ACC Meetings	103,493	15	6,815	0	110,000	206,693
Standing Committee Meetings	2,091	0	17,155	0	15,064	0
Primates	50,701	10,566	84,489	0	23,222	0
Unity, Faith and Order	33,428	822	135,205	0	100,955	0
Mission	48,558	(89)	4,206	0	(44,263)	0
Lambeth Conference	116,000	0	146,000	0	30,000	0
Pension Reserve	(432,119)	0	319,880	0	79,173	(672,826)
Other Designated Funds	383,853	0	0	0	(283,853)	100,000
Total Designated Funds	306,004	11,314	713,750	0	30,298	(366,134)
Restricted – Property	588,038	0	106,917	0	0	481,121
Other Restricted Funds						
Personal Emergencies	186,945	57,606	46,290	16,162	0	214,423
United Nations Observer	10,161	94,797	181,260	0	77,624	1,322
Theological Education	27,948	43	2,428	0	2,609	28,172
St Andrew's House refurbishment	-	56,284	0	0	0	56,284
Support for Sudan Province	-	222,646	77,881	0	0	144,765
Human Trafficking (Subsidiary)	7,486	73,000	29,693			50,793
Other Funds	150,764	152,968	170,566	0	13,951	147,117
Total Other Restricted Funds	383,304	657,344	508,118	16,162	94,184	642,876
Endowment	769,005	26,869	0	68,428	(39,130)	825,172
Total	2,312,272	2,754,689	2,933,971	84,590	0	2,217,580

**Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017**

Note 9 (Continued)

Standing Committee/ ACC and Primates' Meeting These were financed by annual allocations from general funds to meet expenses related to meetings which may vary significantly from year to year. The ACC normally meets once every three years and the Primates' Meeting every two years. From 2018 onwards, costs for Standing Committee and Primates' Meetings will be met from General Funds, and the Directors have reduced the balance on the relevant Designated accounts to nil at 31 December 2017. The costs of the ACC, which meets every three years, will continue to be met from a Designated fund.

Unity, Faith and Order This was financed by annual allocations from general funds to support the deepening of communion between the member-churches and meetings between representatives of the Anglican Communion and other Churches. From 2018 onwards, costs will be met from General Funds, and the Directors have reduced the balance on the relevant Designated accounts to nil at 31 December 2017.

Mission The fund provides for meetings of Anglican Witness and the Anglican Alliance. From 2018 onwards, costs will be met from General Funds, and the Directors have reduced the balance on the relevant Designated accounts to nil at 31 December 2017.

Lambeth Conference The fund provides towards operating costs of the Lambeth Conference, which will next meet during 2020. During the year the balance of the fund was granted and paid to Lambeth Conference Ltd, which is responsible for arranging the event.

Personal Emergencies Fund The purpose of this fund is to meet urgent or critical medical needs of bishops, clergy, their families and dependants.

The Property Fund was used to fund the refurbishment and alteration costs to St Andrew's House in 2004. These costs are being depreciated over the life of the lease. No further income needs to be raised as the expenditure has been fully funded.

Anglican Communion Office at the United Nations The ACC has Category II (Special) status with the United Nations Economic and Social Council (ECOSOC), which permits consultation with the UN Secretariat on matters of mutual concern.

Theological Education The Department of Theological Education & Studies is funded by outside grants most notably from Trinity Church, Wall Street and St Augustine's Foundation.

St Andrew's House refurbishment During the year a gift was received from Trinity Church, Wall Street in support of refurbishing the offices of the Charity to increase capacity and maintain good working order. Works have been instructed in 2018.

Support for Sudan Province During July 2017, the Episcopal Church of Sudan became the 39th Province of the Anglican Communion. A grant was received from Barnabas Fund in order to support salaries for priests and bishops, and certain other costs, within the new Province. Grants to the Province are made three or six monthly and financial reports are received showing the use of funds.

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 9 (Continued)

Human Trafficking A project that responds to the issues of modern slavery and human trafficking by bringing together international, interfaith and ecumenical actors to recommend national and international strategies, and provides a platform for initiatives from the local to the global to share experiences and best practices. This fund is held by the subsidiary, Anglican Alliance.

Note 10 Lease Commitments

The charity is committed to making the following lease payments as follows:

Equipment	2017	2016
	£	£
Payable within 1 year	21,558	23,527
Payable within 2 to 5 years	21,558	39,520
Payable after 5 years	18,155	1,437

Note 11 Subsidiary – Anglican Alliance - Summary results

	Year 2017	Year 2016
	£	£
Income	512,623	261,471
Expenditure	418,556	411,189
Net movement in funds for the year	94,067	(149,718)
Total fund balance as at 31 December	30,501	(63,566)

Income includes a grant from the ACC of £169,632 (2016: 75,000)

Summary of transactions between the ACC and the subsidiary Anglican Alliance

	2017	2016
	£	£
Opening balance	46,240	29,985
Expenses paid on behalf of Anglican Alliance	3,075	3,321
Staff costs recharged to Anglican Alliance	3,691	2,934
Grant made to Anglican Alliance	(169,632)	(75,000)
Donation in Kind staff costs included in the grant above	27,106	
Cash transfer	87,901	85,000
Balance as at 31 December	(1,619)	46,240

No Donation in Kind staff costs were recognized in 2016 as the Directors considered the value to be immaterial.

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 12 Taxation

The Anglican Consultative Council is a registered charity and is obliged to comply with the HM Revenue & Customs Self-Assessment rules. However, its charitable activities are exempt from United Kingdom direct taxation.

Note 13 Pension Commitments
Church of England Defined Benefits Scheme

Anglican Consultative Council participates in the Defined Benefits Scheme (DBS) section of CWPF for lay staff. The Scheme is administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the Employer and the other participating employers.

The Church Workers Pension Fund has a section known as the Defined Benefits Scheme, a deferred annuity section known as Pension Builder Classic and a cash balance section known as Pension Builder 2014.

Defined Benefits Scheme

The Defined Benefits Scheme ("DBS") section of the Church Workers Pension Fund provides benefits for lay staff based on final pensionable salaries.

For funding purposes, the DBS is divided into sub-pools in respect of each participating employer as well as a further sub-pool, known as the Life Risk Pool. The Life Risk Pool exists to share certain risks between employers, including those relating to mortality and post-retirement investment returns.

The division of the DBS into sub-pools is notional and is for the purpose of calculating ongoing contributions. They do not alter the fact that the assets of the DBS are held as a single trust fund out of which all the benefits are to be provided. From time to time, a notional premium is transferred from employers' sub-pools to the Life Risk Pool and all pensions and death benefits are paid from the Life Risk Pool.

It is not possible to attribute the scheme's assets and liabilities to specific employers, since each employer, through the Life Risk Pool, is exposed to actuarial risks associated with the current and former employees of other entities participating in the DBS. The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102 and as such contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are expenses accrued in that year (2017: £3,300, 2016: £3,300), plus any impact of deficit contributions and actuarial revaluations (see below), giving a total charge of £323,300 for 2017 (2016: £41,300).

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 13 Pension Commitments (Continued)

If, following an actuarial valuation of the Life Risk Pool, there is a surplus or deficit in the pool and the Actuary so recommends, further transfers may be made from the Life Risk Pool to the employers' sub-pools, or vice versa. The amounts to be transferred (and their allocation between the sub-pools) will be settled by the Church of England Pensions Board on the advice of the Actuary.

A valuation of the DBS is carried out once every three years, the most recent having been carried out as at 31 December 2016. In this valuation, the Life Risk Section was shown to be in deficit by £2.6m and £2.6m was notionally transferred from the employers' sub-pools to the Life Risk Pool. This increased the Employer contributions that would otherwise have been payable. The overall deficit in the DBS was £26m.

Following the valuation, the Employer has entered into an agreement with the Church Workers Pension Fund to pay expenses of £3,300 per year. In addition deficit payments of £88,635 per year have been agreed for 10.00 years from 1 April 2018 in respect of the shortfall in the Employer sub-pool. This obligation has been recognised as a liability within the Employer's financial statements.

Section 28.11A of FRS 102 requires agreed deficit recovery payments to be recognised as a liability. The movement in the provision is set out below:

	2017	2016
	£	£
Balance sheet liability at 1 January	484,000	498,000
Loss on actuarial revaluation (recognised in SoFA)	309,000	-
Deficit contribution paid	(52,000)	(52,000)
Interest cost (recognised in SoFA)	8,000	13,000
Remaining change to the balance sheet liability*(recognised in SoFA)	3,000	25,000
Balance sheet liability at 31 December	<u>752,000</u>	<u>484,000</u>

* Comprises change in agreed deficit recovery plan and change in discount rate between year-ends.

This liability represents the present value of the deficit contributions agreed as at the accounting date and has been valued using the following assumptions, set by reference to the duration of the deficit recovery payments:

	December 2017	December 2016	December 2015
Discount rate	1.60%	1.70%	2.70%

The legal structure of the scheme is such that if another employer fails, the employer could become responsible for paying a share of that employer's pension liabilities.

The next valuation of the scheme is being carried out as at December 2019.

**Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017**

**Note 13 Pension Commitments (Continued)
Church of England Pension Builder Scheme**

Anglican Consultative Council (PB Classic) participates in the Pension Builder Scheme section of CWPF for lay staff. The Scheme is administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the Employer and the other participating employers.

The Church Workers Pension Fund has a section known as the Defined Benefits Scheme, a deferred annuity section known as Pension Builder Classic and a cash balance section known as Pension Builder 2014.

Pension Builder Scheme

The Pension Builder Scheme of the Church Workers Pension Fund is made up of two sections, Pension Builder Classic and Pension Builder 2014, both of which are classed as defined benefit schemes.

Pension Builder Classic provides a pension for members for payment from retirement, accumulated from contributions paid and converted into a deferred annuity during employment based on terms set and reviewed by the Church of England Pensions Board from time to time. Bonuses may also be declared, depending upon the investment returns and other factors.

Pension Builder 2014 is a cash balance scheme that provides a lump sum that members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. This account may have bonuses added by the Board before retirement. The bonuses depend on investment experience and other factors. There is no requirement for the Board to grant any bonuses. The account, plus any bonuses declared, is payable from members' Normal Pension Age.

There is no sub-division of assets between employers in each section of the Pension Builder Scheme.

The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102. This is because it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are contributions payable (2017: £70,599, 2016: £78,643).

A valuation of the scheme is carried out once every three years. The most recent scheme valuation completed was carried out as at 31 December 2016. This revealed, on the ongoing assumptions used, a deficit of £14.2m. There is no requirement for deficit payments at the current time.

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2017

Note 13 Pension Commitments (Continued)

Pension Builder 2014 is valued in relation to the lump sum payable to members at normal pension age. There are no annual pension benefits. A member's retirement account is guaranteed at normal retirement age to be not less than the total of the contributions paid and bonuses awarded. In theory a deficit can emerge in Pension Builder 2014 but in practice it is considered unlikely. Pension Builder 2014 commenced in February 2014 and the first full valuation of that section was carried out at 31 December 2016.

Note 14 Capital Commitments

There were no outstanding capital commitments at the year end.

Note 15 Related Parties

During 2017 The Most Revd Dr Josiah Idowu-Fearon, Secretary General was a trustee of The Anglican Centre in Rome and of the Anglican Alliance. A grant of £2,000 was paid to The Anglican Centre in Rome and a grant of £169,632 was paid to the Anglican Alliance during 2017.